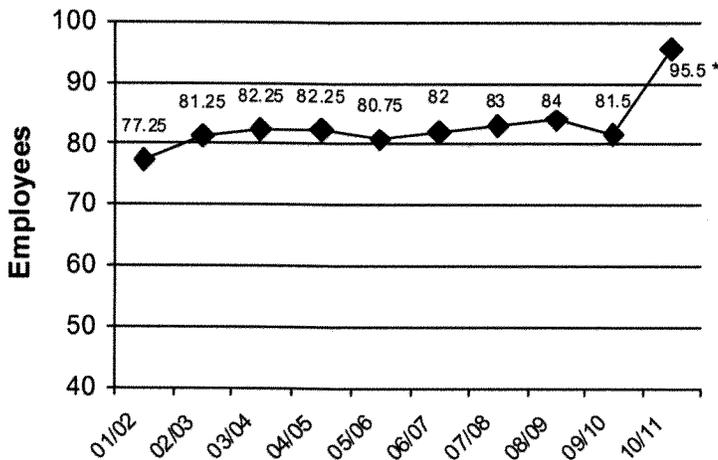


MISSION STATEMENT

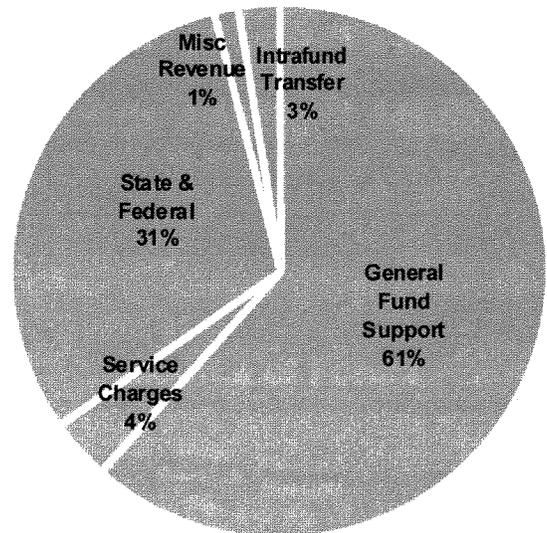
Our mission is to bring justice and safety to our community by aggressively and fairly prosecuting crime and protecting the rights of victims.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Licenses and Permits	\$ 0	\$ 0	\$ 59,544	\$ 59,544	\$ 59,544
Fines, Forfeitures and Penalties	143,773	492,100	258,800	178,800	178,800
Intergovernmental Revenue	3,620,144	3,958,923	4,543,135	4,508,135	4,508,135
Charges for Current Services	297,950	364,570	379,151	304,151	304,151
Other Revenues	492,253	(457,725)	170,575	305,000	305,000
**Total Revenue	\$ 4,554,120	\$ 4,357,868	\$ 5,411,205	\$ 5,355,630	\$ 5,355,630
Salary and Benefits	12,372,753	11,789,480	13,233,153	13,159,797	13,159,797
Services and Supplies	1,128,119	1,159,107	1,617,515	1,430,077	1,430,077
Fixed Assets	26,120	0	27,000	0	0
**Gross Expenditures	\$ 13,526,992	\$ 12,948,587	\$ 14,877,668	\$ 14,589,874	\$ 14,589,874
Less Intrafund Transfers	436,774	351,799	362,820	362,820	362,820
**Net Expenditures	\$ 13,090,218	\$ 12,596,788	\$ 14,514,848	\$ 14,227,054	\$ 14,227,054
General Fund Support (G.F.S.)	\$ 8,536,098	\$ 8,238,920	\$ 9,103,643	\$ 8,871,424	\$ 8,871,424*

**Number of Employees
(Full Time Equivalent)**

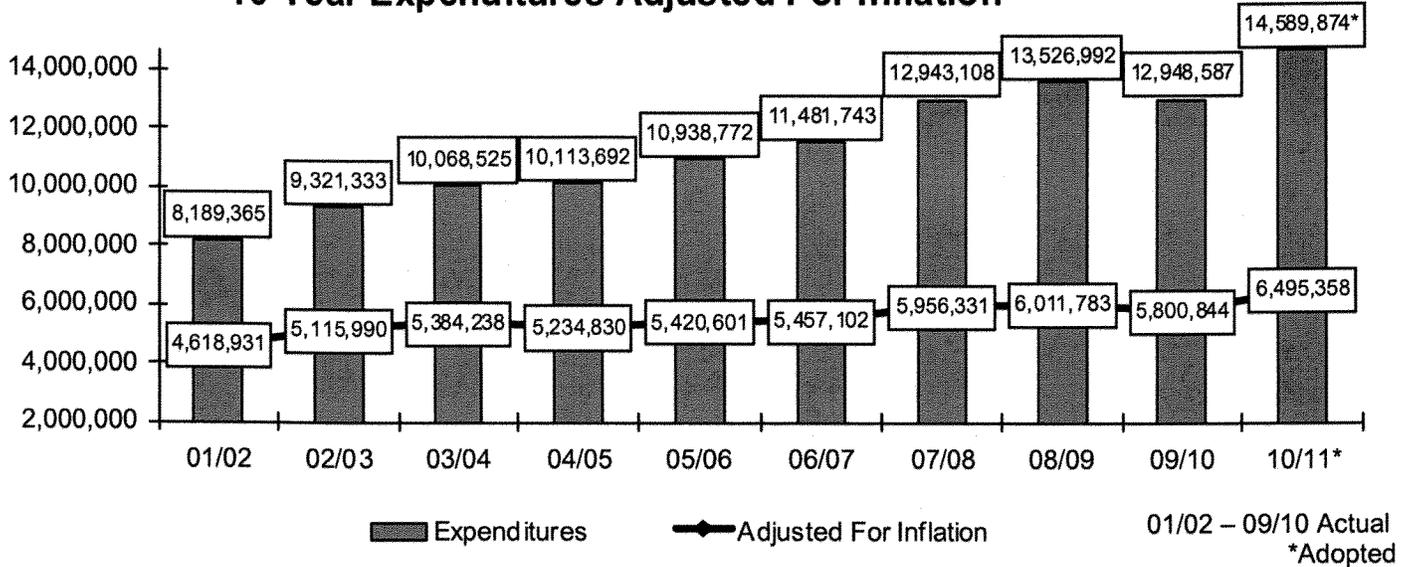


Source of Funds



* The increase in FY 2010-11 General Fund support and number of employees is solely due to the consolidation of Victim Witness and District Attorney budgets into a single fund center.

10 Year Expenditures Adjusted For Inflation



* The increase in FY 2010-11 General Fund Support is solely due to the consolidation of the DA Fund Center with the Victim Witness Fund Center which was decreased by the same amount.

SERVICE PROGRAMS

Administration

To provide overall policy development, program supervision, fiscal and personnel administration, automation management and community relations.

Total Expenditures: \$1,198,937 Total Staffing (FTE): 7.00

Consumer/Environmental

To investigate and pursue legal remedies to resolve consumer and environmental complaints.

Total Expenditures: \$1,065,722 Total Staffing (FTE): 7.50

Victim-Witness

To inform victims of crime and their families of their constitutional and statutory rights and to assist them by providing crisis and support services including information, notification, and restitution assistance to aid in the recovery from physical, emotional and financial injuries; and to minimize the inconvenience and cost for District Attorney witnesses to appear in court by providing court information updates and travel assistance.

Total Expenditures: \$1,268,353 Total Staffing (FTE): 14.00

Prosecutions

To review, file, investigate and prosecute felony, misdemeanor and juvenile criminal violations in a vigorous, efficient, just and ethical manner.

Total Expenditures: \$11,056,862 Total Staffing (FTE): 67.00

DEPARTMENT COMMENTS

A. Current Year Accomplishments (Fiscal Year 2009-10):

1. Customer Service

- a) Completed construction of 3rd floor conference room for use in community-wide partnership meetings, trainings, prosecutorial preparation and law enforcement interviews.
- b) Participated in Anti-Gang Coordinating Commission, Strategic Plan and Prevention, Suppression and Rehabilitation Subcommittees to address county-wide gang issues and ensure safety for San Luis Obispo County residents.

2. Internal Business Improvements

- a) Involvement in San Luis Obispo and outlying counties' Gang Task Forces has provided our office with enhanced intelligence and a coordinated effort in the prosecution of gang members and related criminal gang activity.
- b) Developed a DNA-Cold Hit Case protocol for the handling of a potential increase in DNA hits over the next 3 to 4 years. Due to the potential of a large number of re-activated cases, this may involve a significant amount of investigative and prosecutorial time.

3. Finance

- a) Backfilled three Step IV Deputy District Attorneys who retired with three Step I Deputy District Attorneys for a significant department salary savings.
- b) Participated in the County-wide Voluntary Time Off (VTO) Program to enhance department salary savings, yet as to not impair current service levels.

4. Learning and Growth

- a) Developed and implemented Proposition 9 (Marsy's Rights) policy and procedure to address obligations regarding victims' expanded constitutional rights. A Marsy's Rights brochure was developed and is now included with each mailed subpoena, in addition to the development of a Deputy District Attorney's Checklist which is part of the prosecutor's case file to ensure compliance.
- b) Developed and implemented Restitution Policy and Procedure to assist victims, organized a community-wide Domestic Violence Death and Elder Death Review Team (DVEDRT), organized a Sexual Assault Closed Case Review Team, and developed a locally produced DVD, PowerPoint presentation and Field Guide for elder and dependent adult abuse community-wide First Responders.

B. Proposed Accomplishments and Results and the Major Focus for Next Year (Fiscal Year 2010-11):

1. Customer Service

- a) Assist local law enforcement agencies in the permissible filing of certain criminal charges.
- b) Participate in the newly formed Countywide Criminal Justice Coordination Committee (CCJCC) to facilitate communication and foster relationships between prosecutors, defense bar and members of the local judiciary.

2. Internal Business improvements

- a) Review of new Case Management Systems continues as office and outlying law enforcement partners work toward the implementation of an integrated system.
- b) Review and revision of office policy, procedure and protocol manuals is in process, along with development of specific division manuals.

3. Finance

- a) Continue offering VTO (Voluntary Time Off) to enhance salary savings, yet maintaining current service levels.

- b) Backfill a retiring Deputy District Attorney IV position with a Deputy District Attorney III position for significant salary savings.

4. Learning and Growth

- a) Complete First Responder training for CHP, CDF and Cal Poly Police Department and others that serve the senior population.
- b) Encourage attorneys to participate in on-line training via webinars to reduce travel expense.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the District Attorney's Office now reflects the combination of Fund Center 132 – District Attorney (DA) and Fund Center 133 – Victim Witness. The increase in General Fund support and staffing are solely due to the consolidation of these two fund centers. Pursuant to Board policy, the General Fund support recommended for the DA is essentially flat and for Victim Witness is 5% lower compared to the FY 2009-10 Adopted Budget.

The DA requested the consolidation of these two budgets in his department and the County Administrative Officer agreed to this request based on the following agreement with the DA:

1. The budget is to be broken down into two divisions – 01) DA and 02) Victim Witness, and
2. The DA would follow budget instructions for public safety departments in preparing the Division 01 (DA) budget request and the budget instructions for non-public safety departments for Division 02 – Victim Witness.

(Board adopted policy gives priority to four public safety functions: the DA, the Sheriff-Coroner, Probation and County Fire in allocating resources). Victim Witness has not been included in the category of public safety for funding priority recommendations in the past – a practice that has continued in this proposed FY 2010-11 budget.

Overall, the recommended budget includes an expense increase of \$963,915 (7%) and a recommended revenue increase of \$344,338 (6%) compared to the FY 2009-10 Adopted Budget. General Fund support for this budget is increasing by \$619,577 (7%). The increase in General Fund support is due to the consolidation of the DA and Victim Witness fund centers as noted above. Division 01 – DA represents the largest proportion of the recommended budget (91%) and reflects a decrease in expenses of \$373,595 (almost 3%) compared to the FY 2009-10 Adopted budget. Expenses for Division 02 – Victim Witness are recommended to increase by \$20,398 (2%) primarily due to prevailing wage increases that were deferred by the union in FY 2009-10. Revenues are decreasing for both divisions in the recommended budget: by \$332,769 (-7%) for Division 01 – DA and by \$20,280 (-3%) for Division 02 – Victim Witness.

The recommended level of General Fund support is \$232,220 (2.6%) less than the department's more than \$9.1 million request in the Status Quo budget, yet reflects a level of support consistent with FY 2009-10 and is not reduced as deeply as non public safety departments. The General Fund support for this budget provides 62% of the financing for the District Attorney's office operation – similar to the funding level in FY 2009-10.

Several revenue accounts are recommended to decrease in FY 2010-11, most notably: Prop 172 funding by \$262,500 (-9%), State Aid-Insurance Investigation by \$86,260 (31%), Administrative Services by \$45,000 (-24%), and Deferred Entry of Judgment by \$30,000 (-26%). Revenues from other sources are budgeted to increase compared to the FY 2009-10 Adopted Budget to help offset a portion of this loss including: a transfer from the Real Estate Fraud Trust Fund of \$205,000 to fund the cost of the Real Estate Fraud Unit (compared to \$70,000 in FY 2009-10), reimbursement from the State for work done on Atascadero State Hospital and California Men's Colony cases up \$210,000 (48%) based on activity in the current year, and Settlements-Environmental up \$40,000 (42%) due to the recent conclusion of case. Also, it should be noted that neither the revenue nor expenditures associated with the State Supplemental Law Enforcement Services Fund are included in the recommended budget. Per Government Code Section 30061, the Board will consider spending proposals for these funds in a separate hearing (expected to occur in the Fall 2010) and appropriate the revenue and expenditures at that time. It is estimated that this will add approximately \$61,000 in revenue and expenditures to the DA's budget for FY 2010-11 – there will be no impact on the General Fund.

Salary and benefit accounts are recommended to increase by \$951,186 (7%) compared to the FY 2009-10 Adopted Budget. Again, this increase is primarily due to the consolidation of the DA and Victim Witness fund centers. Salary and benefit costs for Division 01 – DA are recommended to decrease approximately \$179,000 (1%) resulting from back filling vacated positions at a lower level. Salary and benefit costs for Division 02 – Victim Witness are recommended to increase approximately \$34,000 (3%). No reductions in staffing levels for either division are included in the recommended budget.

The recommended amount in the salary and benefit accounts includes an estimated 3% “placeholder” prevailing wage increases for the Deputy District Attorneys, whose bargaining unit has not yet completed labor contract negotiations for the 2008-09 and 2009-10 fiscal years. This recommended budget does not include funds for any prevailing wage increases that may be granted in FY 2010-11. Should the Board again direct departments to absorb any prevailing wage increases that are granted, the DA will either have to find additional revenue, savings in these or other accounts, or identify additional positions to be eliminated to generate salary savings.

Services and supplies accounts are recommended to increase by \$71,237 (5%) compared to the FY 2009-10 Adopted Budget. Expenditures in most accounts are remaining stable – the increase is primarily due to the consolidation of the DA and Victim Witness fund centers.

The funding provided by other departments through Intrafund transfers reflects an increase of \$58,509 overall due to an increase in salary and benefits. Also, the department requested replacement of a vehicle that had been part of a settlement in a case. The expenditure associated with replacing this vehicle is not included in the recommended budget – the department plans to replace this vehicle when sufficient funds have built up in a trust fund account to cover the entire cost.

The DA requested the addition of a new DA Investigator, as noted below, to focus on large scale financial crimes such as real estate fraud. The funding for this position was to come from the Real Estate Fraud Trust which was previously established by the Board. The CAO is not recommending approval of this additional position given that funds from this trust had been previously budgeted in the FY 2009-10 operating budget (in the amount of \$70,000) to fund existing resources, and revenues for the DA (Division 01) are expected to decline. The current financial situation does not support the addition of staff and the revenue in this trust is needed to fund existing staff resources again in FY 2010-11.

The recommended budget is not expected to have a significant impact on service levels. Current staffing levels are retained and the department will be able to replace computers and printers in FY 2009-10 that were initially budgeted to be replaced in FY 2010-11. The ability of the department to thoroughly investigate real estate fraud cases in a timely manner will remain the same as in FY 2009-10. While the DA Investigator’s vehicle will likely need to be replaced in FY 2010-11, the department expects to have sufficient funds accumulated in a trust account to make this purchase. Once sufficient funds have been accumulated the DA will bring a request to the Board to replace the vehicle.

BUDGET AUGMENTATION REQUESTS NOT RECOMMENDED

Unit Amount	Description	Results
Gross: \$122,657 General Fund support: \$0	1.0 FTE DA Investigator I, II, III to investigate large scale financial crimes such as real estate fraud. Funding for this position will come from the Real Estate Fraud Trust Fund.	Improved understanding of these complex cases at an earlier stage in the investigation and prosecution process – resulting in more successful prosecution. Also, more expeditious service to victims of these crimes.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To promote public safety through the efficient and appropriate use of investigations and criminal sanctions so as to deter criminal activity, protect society and punish criminal conduct.

Communitywide Result Link: A safe community.

1. Performance Measure: Crime rate for law enforcement agencies that serve populations over 100,000 in the State. (Replaces previous California Crime Index (CCI) performance measure.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Crime rate lower than 85% of comparable counties	Crime rate lower than 100% of comparable counties	Crime rate lower than 71% of comparable counties	Crime rate lower than 83% of comparable counties	Crime rate lower than 90% of comparable counties	Crime rate lower than 85% of comparable counties	Crime rate lower than 100% of comparable counties

What: This measure tracks the number of serious crimes reported each year for all law enforcement agencies serving populations over 100,000. The rate reported here is the rate for crimes committed in the unincorporated areas of the county. Recently our County went from a Group 3 County (under 100,000 in population) to a Group 2 County (100,000 to 250,000 in population) with comparable counties of Kern, Monterey, Santa Barbara, Santa Cruz, Placer and Marin. These counties are used because they are Group 2 counties and because Kern, Santa Barbara and Monterey are neighboring counties.

Why: This compares the crime rate for serious, violent and property offenses in the unincorporated area of the County with that of other law enforcement agencies that serve populations of 100,000 or more and most closely approximates the CCI data that we have historically used.

How are we doing? We have maintained an overall crime rate lower than 85% of our comparable counties. This is based on the most recent data from the Dept. of Justice which includes the first six months of 2009. Of the six comparable counties, Santa Barbara County's crime rate was the same as ours and all of the other comparable counties were higher than San Luis Obispo County for that reporting period.

Department Goal: To maximize the efficient use of criminal justice system resources by promptly and effectively handling cases.

Community Result Link: A safe community; a well governed community

2. Performance Measure: Percentage of misdemeanor cases brought to final disposition within 90 days of arraignment.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
92%	94%	92%	97.2%	92%	95%	97%

What: The percentage of the approximately 15,000 annual misdemeanor criminal cases which are brought to a final disposition within 90 days of arraignment as tracked by the "90-day case aging" report generated by the District Attorney's Office and the Court.

Why: To determine prosecution efficiency.

How are we doing? The vast majority of misdemeanor cases with District Attorney (DA) case numbers (95%) are brought to a final disposition in a timely fashion, serving the interests of justice, victims and witnesses. A new ITD report was created to report all misdemeanor cases handled by this office including those without DA case numbers for this report and for future reporting.

Department Goal: Continue to enhance law enforcement collaborative investigation efforts and communications.

Communitywide Result Link: A safe community; a well-governed community.

3. Performance Measure: Number of established cooperative efforts and standardized communication methods with law enforcement.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
11	12	12 or more	14	14	14	14

What: Pooling of investigative resources between and among agencies which provides collaboration and countywide leadership. Additionally, cooperative efforts have produced outside law enforcement funding by way of state and federal grants. (See below.) The Real Estate Fraud efforts include the FBI, Cal. Dept. of Real Estate and Cal. Dept. of Corporations.

Why: Successful multi-agency investigations qualified the District Attorney for State and Federal funding, and inter-agency communications provides opportunities to take a state leadership role in technological innovation.

How are we doing? State and federal grants and subsidies have been obtained through District Attorney and other law enforcement agency collaboration efforts involving:

1. Gang Task Force	5. Elder Abuse Task Force	9. Environmental Crimes Task Force	13. Anti Gang Coord. Commission
2. Narcotics Task Force	6. Child Abduction Investigation Program	10. Worker's Compensation Fraud	14. Real Estate Fraud
3. Sexual Offender Mgt Task Force	7. Domestic Violence Task Force	11. Central Valley Rural Crimes	
4. High Tech Task Force	8. DUI Task Force	12. Auto Insurance Fraud Program	

Department Goal: To promote a community approach to juvenile crime which blends the effective use of treatment or diversion programs with the appropriate use of criminal sanctions so as to rehabilitate the juvenile and deter criminal activity.

Communitywide Result Link: A safe community

4. Performance Measure: Number of juvenile criminal prosecution petitions reviewed and filed annually.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
748	731	622	644	600	561	650

What: This measures the number of new juvenile criminal petitions filed with the Superior Court per year. A juvenile petition is defined as a Superior Court document charging an individual under 18 years of age with criminal offenses enumerated within the standard California codes (such as the Penal Code and Health & Safety Code).

Why: This measure is important to track as it represents the more serious juvenile criminal activity within the county; i.e., cases which cannot be handled through probation diversion programs.

How are we doing? The number of juvenile prosecutions decreased in FY 2009-10, and has remained well below 800 since FY 2001-02. This continues to be due in large part to juvenile diversion programs that the DA participates in jointly, with local police agencies, which are designed to identify, divert and rehabilitate juvenile offenders before their crimes reach the level requiring a criminal petition.

Department Goal: To provide services to victims who receive bad checks so that they may promptly recover restitution for non-sufficient funds (NSF) checks, and to victims of other consumer fraud and environmental crime.

Communitywide Result Link: A safe community; a prosperous community.

5. Performance Measure: Bad check restitution recovery.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
65%	65%	75%	68%	65%	67%	65%

What: Percentage of recovery on bad check cases processed by the Bad Check Unit.

Why: The higher the collection percentage the more effective the program.

How are we doing? Last fiscal year we achieved a recovery rate which was 3% above the adopted rate. Because of administrative fees charged to the bad check writer, the program costs are substantially covered by the administrative fees at no cost to the victim. Collections exceed traditional private agency rates, which range from 35% to 55%.

6. Performance Measure: Average restitution recovery period from case opening.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
60 days	60 days	75 days	52 days	55 days	55days	55 days

What: The average number of business days required to recover restitution for victims of bad check crime.

Why: The more rapid the case initiation and restitution recovery, the more prosperous and safe the community.

How are we doing? The Bad Check Division initiates cases involving approximately 3,000 checks per year (FY 2009-10 actual number was 2,915) with an average case opening period of four (4) days and an average restitution recovery period that has improved from seventy-five (75) days to fifty-two (55) days in FY 2009-10. The number of bad checks written in the county has declined due to increased use of debit and credit cards.

Department Goal: Assisting victims to recover from the aftermath of crime and minimizing the inconvenience to witnesses involved in the criminal justice system.

Communitywide Result Link: A safe community; a healthy community.

7. Performance Measure: In crimes against persons filed, the percentage of crime victims who are contacted for services within 8 business days of referral to Victim Witness.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
76.5%	78%	76%	77%	75%	77%	75%

What: Victim/Witness advocates provide a wide variety of services to crime victims including information about their legal rights, case information and updates, court escort and support during hearings, assistance with state compensation claims, restraining order assistance and many other services. This measure tracks timeliness of Victim/Witness outreach in cases charged by the District Attorney so that services can be provided and successful prosecutions maximized. Many other victims are assisted in crimes that are still under investigation by local law enforcement, or are under review for criminal charging by the DA, or cannot be charged by the DA for a variety of reasons.

Why: Empirical research supports that prompt intervention and support with crime victims after a crime occurs reduces crime victims' confusion, frustration and emotional trauma and improves the victim's satisfaction with the criminal justice system.

How are we doing: During FY 2009-10, Victim/Witness advocates assisted 1,559 victims in crimes against persons cases charged by our office, and 77% of those victims were contacted within the 8 day target for outreach.

8. Percentage of local crime victim compensation claims verified and recommended for approval by the Victim Witness Claims Unit that are also approved by the state for payment to victims and service providers.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99.6%	99.4%	100%	100%	99%	100%	99%

What: The Victim/Witness Division contracts with the State Victim Compensation & Government Claims Board to provide claim verification at the local level, thereby expediting claim benefits and improving the prompt repayment of out-of-pocket losses resulting from crime to the victim.

Why: With the availability of local victim compensation claims verification services, victims have a local contact and the required documentation from local providers is more readily obtained. This results in a higher percentage of claim awards than if those claims were not handled locally.

How are we doing? During FY 2009-10, of the 608 crime victim compensation claims verified and recommended for approval by the San Luis Obispo Victim/Witness Division, 100% were also approved by the state.

Department Goal: To increase the criminal justice efficiency response to crime victims and witnesses.

Communitywide Result Link: A safe community; a well-governed community.

9. Performance Measure: Percentage of civilian witnesses who receive mailed subpoenas and which subpoenas are confirmed by Victim/Witness.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
77%	95%	96%	95%	95%	91%	95%

What: For a subpoena to have legal effect, it must be personally served or mailed and its receipt confirmed. This measure tracks the percentage of mailed subpoenas that are confirmed by Victim/Witness in an effort to save law enforcement the time and expense of personally serving subpoenas.

Why: This demonstrates how cost effectively we confirm the receipt of mailed subpoenas to civilian witnesses. Based on the 3,342 civilian subpoenas that were mailed and then confirmed by telephone rather than personally served, the estimated savings to the County last fiscal year was over \$400,000. By confirming and managing court appearances of subpoenaed witnesses, Victim Witness personnel significantly reduce loss of work time by witnesses when their court appearances are delayed or no longer required. This enhances the public's confidence in the criminal justice system and its local government.

How are we doing? For FY 2009-10, 91% of civilian witnesses who received mailed subpoenas were contacted by Victim Witness and receipt of the subpoenas was confirmed. The FY 09-10 results are lower than the target due to a significant increase (32%) in the number of civilian subpoenas and changes to staff assignments in October, 2009. As staff gains familiarity with new assignments, we expect the percentage of confirmed subpoenas to increase as well.

10. Performance Measure: The annual number of direct, coordinated services to victims and the coordination of subpoenaed witnesses.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
3,527 victims; 10,835 subpoenaed witness court appearances	3,405 victims; 10,180 subpoenaed witness court appearances	3,763 victims; 10,210 subpoenaed witness court appearances	3,600 victims; 11,000 subpoenaed witness court appearances	3,300 victims; 11,500 subpoenaed witness court appearances	3,790 victims; 11,664 subpoenaed witness court appearances	3,500 victims 11,500 subpoenaed witness court appearances

What: The number of crime victims assisted by the Victim Witness Division and the number of subpoenaed witnesses notified.

Why: The California Constitution was amended in November of 2008 granting California crime victims a substantial number of Constitutional and statutory rights that are provided by Victim/Witness personnel. That same amendment defined more broadly the definition of victim, increasing the number of victims per case. For that reason, we expect to see increased demand for victim services in the coming year. Assistance to crime victims and the coordination of subpoenaed witnesses in criminal cases enhances public safety and confidence in the criminal justice system.

How are we doing? We are consistently meeting and exceeding our targets. The coordination of subpoenaed witnesses allows for more efficient use of prosecution, court and defense staff in that court cases are heard at the time scheduled and not delayed due to the absence of essential witnesses. Victim Witness confirms receipt of mailed subpoenas which saves hundreds of thousands of dollars in County costs that would otherwise be required in order to personally serve subpoenas.