



**San Luis Obispo
Countywide 10 Year
Plan to End
Homelessness**

*We envision a future
in which the housing
and comprehensive
services necessary to
remain housed are
available for all,
affording everyone
maximum self-
sufficiency, and the
opportunity to be
productive and
participating
members of our
community*

HOMELESS SERVICES OVERSIGHT COUNCIL (HSOC) Meeting Agenda

March 16, 2022, 1 p.m.

Members and the public may participate by Zoom video call:

[https://us06web.zoom.us/j/83285785417?
pwd=dEhZV2EwaVZTdGFOZjhKMkV1a1JMUt09](https://us06web.zoom.us/j/83285785417?pwd=dEhZV2EwaVZTdGFOZjhKMkV1a1JMUt09)

Or dial in:

+1 720 707 2699

Meeting ID: 832 8578 5417

Passcode: 511869

1. Call to Order
2. Administrative Action: Vote to Approve a Resolution Acknowledging Governor Newsom's Proclamation of a State of Emergency and Authorizing Meetings by Teleconference Until the HSOC's Next Regularly Scheduled Meeting Pursuant to the Ralph M. Brown Act, as Authorized by Assembly Bill (AB) 361
3. Introductions
4. Public Comment
5. Consent: Approval of Minutes
6. Action/Information/Discussion
 - 6.1. Action Item: Recommend and Authorize the County of San Luis Obispo to Serve as the Administrative Entity for the Continuum of Care Allocation of Emergency Solutions Grant Funds from the State of California and Authorize an Approval Letter

The full agenda packet for this meeting is available on the SLO County HSOC web page:
[https://www.slocounty.ca.gov/Departments/Social-Services/Homeless-Services/Homeless-Services-Oversight-Council-\(HSOC\).aspx](https://www.slocounty.ca.gov/Departments/Social-Services/Homeless-Services/Homeless-Services-Oversight-Council-(HSOC).aspx)

- 6.2. Action Item: Vote to Recommend Four Persons for Appointment to Vacant Seats on the Homeless Services Oversight Council
- 6.3. Discussion Item: San Luis Obispo Countywide Strategic Plan to Address Homelessness - Presentation of Early Findings Selected Draft Strategies for Discussion and Feedback
- 6.4. Discussion Item: HSOC Dual Roles in Data-Driven Oversight and Funding Allocation and Management
- 6.5. Discussion Item: Committee Updates
- 6.6. Discussion Item: Update on Kansas Avenue Safe Parking (Jeff Al-Mashat)
- 6.7. Discussion Item: Federal & State Grants Update
- 6.8. Discussion Item: Bringing Families Home Program Update (Jannine Lambert)
7. Future Discussion/Report Items
8. Updates and Requests for Information
9. Next Regular Meeting: May 18 at 1 p.m.
10. Adjournment

The full agenda packet for this meeting is available on the SLO County HSOC web page:
[https://www.slocounty.ca.gov/Departments/Social-Services/Homeless-Services/Homeless-Services-Oversight-Council-\(HSOC\).aspx](https://www.slocounty.ca.gov/Departments/Social-Services/Homeless-Services/Homeless-Services-Oversight-Council-(HSOC).aspx)

HOMELESS SERVICES OVERSIGHT COUNCIL

HSOC Meeting

January 19, 2022 1:00 p.m.

Members and the public were able to participate by Zoom call.

MEMBERS PRESENT	MEMBERS ABSENT	STAFF & GUESTS
<p>Amelia Grover Andy Pease Anne Robin Brenda Mack Caroline Hall Dawn Ortiz-Legg Devin Drake Janna Nichols Jeff Lee (alt for Anna Miller) Jeff Smith Jessica Thomas Kathy McClenathen Kristen Barneich Mark Lamore Mary Ann Reiss Nicole Bennett Rick Gulino Scott Smith Shay Stewart Steve Martin Susan Funk Susan Lamont Wendy Lewis</p>	<p>Anna Miller Bettina Swigger Bill Crewe Dawn Addis</p>	<p>Abby Lassen Amy Brandy Graham Carrie Collins Christine Gaiger Elaine Archer Elizabeth Pauschek George Solis Jack Lahey Jen Ford Jessica Lorange Joe Dzvonik Kate Swarthout Kelly Underwood Laurel Weir Leon Shordon Liz Molly Kern Nick Owen Goode Rita Holland Russ Francis Sue Warren Tom Sherman Vince Pierucci</p>

		Yael Korin Yesenia Alonso
AGENDA ITEM		CONCLUSIONS/ACTIONS
1. Call to Order		
2. Administrative Action: Vote to Approve a Resolution Acknowledging Governor Newsom's Proclamation of a State of Emergency and Authorizing Meetings by Teleconference Until the HSOC's Next Regularly Scheduled Meeting Pursuant to the Ralph M. Brown Act, as Authorized by Assembly Bill (AB) 361		Janna made a motion to approve a resolution acknowledging Governor Newsom's Proclamation of a State of Emergency and authorizing meetings by teleconference until the HSOC's next regularly scheduled meeting pursuant to the Ralph M. Brown Act, as authorized by Assembly Bill (AB) 361, seconded by Anne. The motion passed with all in favor, none opposed and no abstentions.
3. Introductions	Kate Swarthout from ECHO (El Camino Homeless Organization) introduced herself. Andy Pease introduced herself as the new HSOC member from SLO City, in place of Carlyn Christianson who has stepped down.	
4. Public Comment	Jack reported that 40 Prado currently has COVID-positive clients, and are working with County Public	

	<p>Health to ensure people are isolated and quarantined. 40 Prado have halted client intake and will reopen after two weeks without positive test results.</p> <p>Wendy reported that ECHO also have some COVID-positive clients in Atascadero, and will be face a critical challenge if more staff contract COVID.</p> <p>Janna shared that around a third of 5CHC (5Cities Homeless Coalition) staff are currently absent due to COVID.</p> <p>Dawn shared that the County will soon announce the successful candidate for the Homeless Coordinator position.</p>	
5. Consent: Approval of Minutes		Devin made a motion to approve the minutes, seconded by Mark. The motion passed with all in favor, none opposed and no abstentions.
6. Action/Information/Discussion		
6.1. Action Item: Vote to Elect HSOC Chair, Vice Chair, and Committee Chairs for 2022	<p>Susan Funk nominated herself to continue as HSOC Chair.</p> <p>Kristen nominated herself to continue as Vice Chair.</p> <p>Mark nominated himself as Finance & Data Committee Chair, taking over from Janna.</p> <p>Scott nominated himself to continue as Housing Committee Chair.</p> <p>Devin nominated himself to continue as Services</p>	<p>Anne made a motion to elect those nominated to the positions of HSOC Chair, Vice Chair, and Committee Chairs for 2022, seconded by Dawn. The motion passed with all in favor, none opposed</p>

	Coordinating Committee Chair.	and no abstentions.
6.2. Action Item: Vote to Approve Continuum of Care Letter of Support for Community Action Partnership of San Luis Obispo – Supportive Services for Veteran Families (Brandy Graham)	Brandy explained that the Letter of Support is for the SSVF (Supportive Services for Veteran Families) application to provide services for Fiscal Year 2023. The application deadline is in late February. As the applicant, CAPSLO (Community Action Partnership of San Luis Obispo) is required to provide a Letter of Support from the CoC (Continuum of Care) each time they apply to continue services.	Anne made a motion to approve the Continuum of Care Letter of Support for Community Action Partnership of San Luis Obispo – Supportive Services for Veteran Families, seconded by Jeff Lee. The motion passed with all in favor, none opposed and no abstentions.
6.3. Discussion Item: CalWorks Housing Support Program Update (Jannine Lambert)	Kelly provided an update on the CalWORKs Housing Support Program (HSP). The HSP is receiving more funding (around \$1 million more) for the next budget year. To be eligible for HSP, clients must be eligible for the CalWORKs program, and must meet the definition of homeless, which now includes people at risk of homelessness. Additional program requirements include providing racial equity services, collaborating with the community, and using HMIS (Homeless Management Information System). The program is for families only. If applicants do not meet eligibility requirements, they are referred to partner agencies as appropriate.	
6.4. Discussion Item: Update on Measures to Prevent and	Vince Pierucci and Christine Gaiger from County Public Health introduced themselves and provided an	

<p>Respond to COVID Among People Experiencing Homelessness</p>	<p>update on the County's measures to prevent and respond to COVID among homeless people. Vince reported that when the EOC (Emergency Operations Center) was first activated in March 2020, the Care & Shelter branch provided food and support to COVID-positive homeless people. The first peak of the program took place in December 2020, when the EOC was housing people in hotels and trailers. The second peak came in the summer of 2021. Major challenges have included staff shortages and behavioral health issues. Another surge is taking place now, with hotels at maximum capacity, and six trailers in use at the Kansas Avenue site. Christine reported that all clients in the program are contacted every day to assess symptoms, establish an isolation period if necessary, and advise what medication should be taken based on medical history. If necessary, patients are evaluated in hospital.</p>	
<p>6.5. Discussion Item: Ten-Year Planning Process</p>	<p>Laurel reported that the Ten-Year Plan Steering Committee has continued to meet, and the vendor has begun holding racial equity focus groups with different organizations. The Committee has continued to work on data, and has experienced some challenges, most significantly with Coordinated Entry data not being incorporated into the overall HMIS (Homeless Management Information System), but this has now been included. In terms of a timeline, certain elements of the plan must be adopted by June, to provide measurable</p>	

	outcomes for the upcoming HHAP (Homeless Housing, Assistance and Prevention Program) Round 3 grant. Public forums will most likely be conducted in April.	
6.6. Discussion Item: Safe Parking (Joe Dzvonik)	Joe reported that the Kansas Avenue Safe Parking site has now been in existence for five months, and has been full since the end of October. Around 90-110 people are present depending on the time of day. There are around 30 RVs and 35 cars. There were initially concerns about fire risks and environmental health as vehicles were parked too close to each other. A major upheaval at the site last week has allowed residents to meet recommended distances. Residents have also been issued fire extinguishers, smoke detectors and CO (Carbon Monoxide) detectors. The County is working on creating shade for common areas and installing new sinks. Vaccinations are available every Tuesday. The County is now looking at locations for creating other sites, as the Kansas Avenue site is at capacity.	
6.7. Discussion Item: Point in Time Count 2022 (George Solis)	George reported that the SLO County CoC has been granted an exception request by HUD (US Department of Housing & Urban Development) to conduct the PIT (Point in Time) Count in late February instead of January, due to the Omicron variant surge and its impact on volunteer availability. This is in line with other California CoCs. The 2022 PIT Count is now scheduled for the morning of February 23 rd .	

7. Committee Updates	Committee Updates were included in the agenda packet.	
8. Future Discussion/Report Items	<ul style="list-style-type: none"> • Discussion of staff shortages to be discussed at the next Services Coordinating Committee meeting • Reminder to all that there are privacy concerns with discussing individual or identifiable cases/clients 	
9. Updates and Requests for Information	Janna reported that 5CHC has ordered 20 cabins for delivery next month for their pilot program. They are close to finalizing site designs and electrical plans, and hope to be up and running in March.	
10. Next Regular Meeting: March 16 at 1 p.m.		
11. Adjournment	Susan Funk adjourned the meeting at 3:15pm.	

**HOMELESS SERVICES OVERSIGHT COUNCIL
ADMINISTRATIVE ACTION ITEM 2
MARCH 16, 2022**

AGENDA ITEM NUMBER: 2

ITEM: VOTE TO APPROVE A RESOLUTION ACKNOWLEDGING GOVERNOR NEWSOM'S PROCLAMATION OF A STATE OF EMERGENCY AND AUTHORIZING MEETINGS BY TELECONFERENCE UNTIL THE HSOC'S NEXT REGULARLY SCHEDULED MEETING PURSUANT TO THE RALPH M. BROWN ACT, AS AUTHORIZED BY ASSEMBLY BILL (AB) 361.

ACTION REQUIRED:

Vote to approve a resolution acknowledging Governor Newsom's proclamation of a State of Emergency and authorizing meetings by teleconference until the HSOC's next regularly scheduled meeting pursuant to the Ralph M. Brown Act, as authorized by Assembly Bill (AB) 361.

SUMMARY NARRATIVE:

Recently enacted AB361 amended Government Code Subsection 54953 to allow local legislative bodies to continue to hold virtual public meetings after the expiration of the Governor's Executive Order on September 30, 2021 that had waived provisions of the Brown Act requiring local legislative bodies to hold in person meetings.

The authority to hold virtual public meetings under the provisions of AB361 remains effective through January 1, 2024. In order to exercise the right to hold a virtual public meeting, one of the following three conditions must be met:

1. The local agency is holding a meeting during a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing¹; or
2. The meeting is held during a proclaimed state of emergency for the purpose of determining, by majority vote, whether as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees; or
3. The meeting is held during a proclaimed state of emergency and the legislative body has determined, by majority vote, that, as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees.

¹ There currently is no state or local order in place requiring social distancing, nor is there a formal recommendation from State or local officials on social distancing, with the exception of a CalOSHA regulation

**HOMELESS SERVICES OVERSIGHT COUNCIL
ADMINISTRATIVE ACTION ITEM 2
MARCH 16, 2022**

To continue to hold virtual meetings, the Board of Supervisors, and other local legislative bodies, must make the following findings by a majority vote² no more than 30 days after holding its first virtual meeting under one of the circumstances above, and every 30 days thereafter; unless the body is not scheduled to meet within 30 days, in which case it must make the following findings at its next regularly scheduled meeting:

(A) The legislative body has reconsidered the circumstances of the state of emergency.

(B) Any of the following circumstances exist:

- (i) The state of emergency continues to directly impact the ability of the members to meet safely in person.
- (ii) State or local officials continue to impose or recommend measures to promote social distancing.

COVID transmission in San Luis Obispo County is rated as high by the Centers for Disease Control as of March 11, 2022. Due to the increased risk of transmission of COVID-19 in indoor settings, the HSOC is being asked to consider approving the resolution allowing for the use of virtual meetings for 30 days from March 16, 2022.

BUDGET/FINANCIAL IMPACT:

There is no financial impact if the HSOC votes to approve the attached resolution.

STAFF COMMENTS:

Staff recommend approval of this resolution.

ATTACHMENT:

- A. A RESOLUTION OF THE HOMELESS SERVICES OVERSIGHT COUNCIL ACKNOWLEDGING GOVERNOR NEWSOM'S PROCLAMATION OF A STATE OF EMERGENCY AND AUTHORIZING MEETINGS BY TELECONFERENCE MEETINGS FOR AN ADDITIONAL PERIOD OF THIRTY DAYS PURSUANT TO THE RALPH M. BROWN ACT

² A majority vote is not needed if the conditions of criterion 1 have been met.

Homeless Services Oversight Council
COUNTY OF SAN LUIS OBISPO, STATE OF CALIFORNIA

Wednesday March 16th 2022

PRESENT:

ABSENT:

RESOLUTION NO. _____

**A RESOLUTION OF THE HOMELESS SERVICES OVERSIGHT COUNCIL ACKNOWLEDGING
GOVERNOR NEWSOM'S PROCLAMATION OF A STATE OF EMERGENCY AND
AUTHORIZING MEETINGS BY TELECONFERENCE MEETINGS FOR AN ADDITIONAL
PERIOD OF THIRTY DAYS PURSUANT TO THE RALPH M. BROWN ACT**

The following resolution is now offered and read:

WHEREAS, on March 4, 2020, Governor Newsom issued a Proclamation of State of Emergency in response to the COVID-19 pandemic; and

WHEREAS, the proclaimed state of emergency remains in effect; and

WHEREAS, on March 17, 2020, Governor Newsom issued Executive Order N-29-20 that suspended the teleconferencing rules set forth in the California Open Meeting law, Government Code section 54950 et seq. (the "Brown Act"), provided certain requirements were met and followed; and

WHEREAS, on June 11, 2021, Governor Newsom issued Executive Order N-08-21 that clarified the suspension of the teleconferencing rules set forth in the Brown Act, and further provided that those provisions would remain suspended through September 30, 2021; and

WHEREAS, on September 16, 2021, Governor Newsom signed AB 361, allowing legislative bodies subject to the Brown Act to continue meeting by teleconference if the legislative body determines that meeting in person would present imminent risks to the health or safety of attendees, and further requires that certain findings be made by the

legislative body every thirty (30) days; and

WHEREAS, California Department of Public Health and the federal Centers for Disease Control and Prevention ("CDC") caution that the Omicron variant of COVID-19, currently the dominant strain of COVID-19 in the country, is more transmissible than the original SARS-CoV-2 variant of the virus, and that even fully vaccinated individuals can be infected and may spread the virus to others resulting in rapid and alarming rates of COVID-19 cases and hospitalizations (<https://www.cdc.gov/coronavirus/2019-ncov/variants/omicron-variant.html>); and

WHEREAS, the CDC has established a "Community Transmission" metric with 4 tiers designed to reflect a community's COVID-19 case rate and percent positivity; and

WHEREAS, the County of San Luis Obispo currently has a Community Transmission metric of "high" which is the most serious of the tiers; and

WHEREAS, in the interest of public health and safety, as affected by the emergency caused by the spread of COVID-19, the Homeless Services Oversight Council deems it necessary to find holding in person meetings would present imminent risks to the health or safety of attendees, and thus intends to invoke the provisions of AB 361 related to teleconferencing.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED by the Homeless Services Oversight Council that:

1. The recitals set forth above are true and correct.
2. The Proclamation of State of Emergency in response to the COVID-19 pandemic issued by Governor Newsom on March 4, 2020, remains in effect.
3. The Homeless Services Oversight Council finds that the proclaimed state of emergency continues to impact the ability of members to meet safely in person and meeting in person would present imminent risks to the health or safety of attendees.

Administration Action Item 2, Attachment A

4. Staff is directed to return at its next regularly scheduled meeting with an item for the Homeless Services Oversight Council to consider making the findings required by AB 361 to continue meeting under its provisions.

Upon motion of Homeless Services Oversight Council Member _____, seconded by Homeless Services Oversight Council Member _____, and on the following roll call vote, to wit:

AYES:

NOES:

ABSENT:

ABSTAINING:

the foregoing resolution is hereby adopted.

Chairperson of the Homeless Services Oversight
Council

ATTEST:

[Insert appropriate attestation signature block]

APPROVED AS TO FORM AND LEGAL EFFECT:

RITA L. NEAL
County Counsel

By: _____
Deputy County Counsel

Dated: _____

HOMELESS SERVICES OVERSIGHT COUNCIL (HSOC)
ACTION ITEM
March 16, 2022

AGENDA ITEM NUMBER: 6.1

ITEM: RECOMMEND AND AUTHORIZE THE COUNTY OF SAN LUIS OBISPO TO SERVE AS THE ADMINISTRATIVE ENTITY FOR THE CONTINUUM OF CARE ALLOCATION OF EMERGENCY SOLUTIONS GRANT FUNDS FROM THE STATE OF CALIFORNIA AND AUTHORIZE AN APPROVAL LETTER

ACTION REQUIRED:

Vote to a) recommend and authorize the County of San Luis Obispo as the Administrative Entity for the Continuum of Care Allocation of Emergency Solutions Grant (ESG) funds from the State of California in 2022 and 2023 and b) authorize the HSOC Chair, Vice Chair, or other HSOC officer to sign an authorizing letter and certifications on behalf of the HSOC.

SUMMARY NARRATIVE:

The State of California's Department of Housing and Community Development (HCD) has published a Solicitation of Interest for the 2022 Emergency Solutions Grant (ESG) Continuum of Care (COC) allocation. All Continuums of Care that intend to seek 2022 ESG allocations must submit a Response Form to HCD for these funds. HCD currently estimates the County is eligible for \$150,864. HCD has indicated this is a preliminary estimate based on the 2021 ESG allocation and is subject to change until Standard Agreements are finalized.

ESG funds may be used for the following activities (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families; and (6) prevent families/individuals from becoming homeless.

Submission of the Solicitation of Interest Response Forms is the first step in seeking funds. CoCs that submit Response Forms which are then approved by HCD will be eligible to apply for the 2022 ESG funds at a later date.

For the Response Forms, HCD has requested that the CoC designate an Administrative Entity (AE) to administer the ESG funds. To qualify as an AE, an entity must be a unit of general purpose local government that has administered ESG funds as a HUD entitlement during at least one of the past five years. The County of San Luis Obispo currently administers ESG funds as a HUD entitlement

community. The AE must be recommended by the CoC and the COC must provide an authorizing letter.

If HCD approves the County as the AE for the ESG, the approval will be valid for two years.

BUDGET/FINANCIAL IMPACT:

Approval of this item would allow the County to be eligible to apply for approximately \$150,864 in ESG funding in 2022 and for an amount of ESG funding that HCD will determine in 2023. This funding could be used to provide homeless assistance in the County.

STAFF COMMENTS:

Staff recommend that this item be adopted.

**HOMELESS SERVICES OVERSIGHT COUNCIL
ACTION ITEM
March 16, 2022**

AGENDA ITEM NUMBER: 6.2

ITEM: Vote to recommend four persons for appointment to vacant seats on the Homeless Services Oversight Council

ACTION REQUIRED: It is requested that the Homeless Services Oversight Council (HSOC): approve the nominations of Allison Brandum for a first term for a vacant seat in the County Government Service Providers category; Garret Olson for a first term for a vacant seat in the Social Service Providers category; Jack Lahey for a first term for a vacant seat in the Nonprofit Homeless Assistance Providers category; and Jim Dantona for a first term for a vacant seat in the Businesses category; and recommend them to the San Luis Obispo County Board of Supervisors for appointment to the HSOC.

SUMMARY NARRATIVE:

There are 35 membership seats on the HSOC. Members are appointed to the HSOC by the County Board of Supervisors, with the exception of seven seats reserved for the representatives of the seven incorporated cities. These seven seats are held by City Council members who are appointed by their respective City Councils.

With the exception of the seats reserved for elected officials, members are appointed to three-year terms. To ensure continuity of the HSOC, term expirations are staggered among the seats, such that approximately 1/3 of the seats expire in a given year. Terms expire in January of the year in which the term ends.

The HSOC approved amendments to the HSOC bylaws to modify the composition and increase the size of its membership, and eliminate term limits at its December 2019 and January 2020 meetings (per the HSOC bylaws, proposed changes to the bylaws must be voted on twice by the full HSOC). The Board of Supervisors approved these amendments at its November 3, 2020 meeting. County staff subsequently worked with the County Clerk Recorder's Office to have these seats established in accordance with the Maddy Act. As of March 15, 2022, the seats are established, and new appointments can be made.

There are currently nine vacant seats. Four of these seats are tied to a specific category and can only be held by a representative from that category (Currently or Formerly Homeless Persons, and Public Safety Organizations). Five of the vacant seats are 'at

large' seats which may be held by representatives from any of the following categories: County Government Service Providers, Currently or Formerly Homeless Persons, Advocates, Affordable Housing Developers, Businesses, Faith-Based Organizations, Hospitals, Public Safety Organizations, Behavioral Health Agencies, Nonprofit Homeless Assistance Providers, Organizations Serving Homeless Veterans, Housing Authority, County Office of Education, Local School Districts, Social Service Providers, Victim Service Providers, and Other Community Organizations.

At the September 2021 HSOC meeting, expiring membership terms were reviewed and a request was made for applications from the public. A total of seven applications were received. An ad hoc Nominating Committee met in October to consider the applications and recommended five candidates for seats on the HSOC. The HSOC approved these recommendations at the November 2021 meeting. The Board of Supervisors subsequently appointed these five members to the HSOC on December 14, 2021, for terms beginning January 1, 2022.

As the new 'at large' seats were not established at the time, the Nominating Committee was only able to appoint five of the seven applicants, but indicated that the other two applicants would otherwise have been recommended for membership of the HSOC.

Two more applications were subsequently received. An ad hoc Nominating Committee met on March 9, 2022 to consider the four applications and recommended the following four candidates for seats on the HSOC:

Allison Brandum for an at large seat in the County Government Service Providers category for a term that will expire January 2025. Ms. Brandum is currently employed as a Community Health Nurse with SLO County Public Health, has many years bedside nursing experience with homeless people, and has been an advocate for many homeless patients both in and out of a clinical setting.

Garret Olson for an at large seat in the Social Service Providers category for a term that will expire January 2025. Mr. Olson is currently the CEO of the Food Bank Coalition of San Luis Obispo County and was previously Fire Chief for the City of San Luis Obispo. In both roles, he developed working knowledge of those experiencing homelessness. SLO Food Bank provides hunger relief resources including programs specifically designed to meet the unique needs of homeless people in the county.

Jim Dantona for an at large seat in the Businesses category for a term that will expire January 2024. Mr. Dantona is currently President/CEO of the SLO Chamber of Commerce. Having previously served as Chief of Staff for four different Los Angeles City Council members, he has worked closely with agencies, service providers and community members to address housing and homelessness.

Action Item 6.2

Jack Lahey for an at large seat in the Nonprofit Homeless Assistance Providers category for a term that will expire in January 2024. Mr. Lahey is currently the Director of Homeless Services with the Community Action Partnership of San Luis Obispo, and has 12 years' experience working in the field of homeless services, including experience in frontline outreach, case management work, program management, policy advocacy, research and non-profit leadership.

BUDGET/FINANCIAL IMPACT

No current fiscal impact is anticipated.

STAFF COMMENTS:

It is recommended that the Homeless Services Oversight Council approve this item. Upon the HSOC's approval, staff will submit a recommendation for appointment to the Board of Supervisors.

ATTACHMENTS:

Attachment A – All applications received

Attachment B – HSOC Membership Composition as of March 2022

Applying For: **Homeless Services Oversight Council (HSOC)**

Name:	Brandum	Allison	N
	Last	First	Middle Initial

Address:
 Number Street City Zip Code

Email Address: [REDACTED]

Home Phone: _____ Business Phone: _____

Place an "X" next to the HSOC membership category below which you wish to represent:

- ☒ County Government Service Providers (Behavioral Health, Planning, Social Services, Veterans Services, or Probation)
- ☐ Non-profit Service Providers
- Which area(s) of the county does this organization serve? _____
- ☐ Affordable Housing Developers
- ☐ Local K-12 Academic Institution
- ☐ Local Businesses/Business Organizations
- ☐ Law Enforcement
- ☐ Local Health Provider
- ☐ Local Faith Community
- ☐ Interested Community (preferentially with homelessness experience)
- ☐ Currently or Formerly Homeless Person
- ☐ Veterans Services Representative
- ☐ Local University or School of Higher Education
- ☐ Local Hospital
- ☐ Victims' Services Representative

Please cite your affiliation, as staff member, board member or volunteer, with any community services agency or organization:

Nurse Navigator- Health Care Access- SLO County Public Health

Please describe how you qualify for the HSOC category which you have selected above:

I am currently employed as a Community Health Nurse with SLO County Public Health

While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

I have worked as a RN for over 16 years and have years of bedside nursing experience with the homeless. I have been an advocate for many homeless patients both in and out of a clinic setting.

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

It is important to me as a RN and a citizen of this county to be involved in this organization. It is a passion of mine.

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed, are you willing to participate in the majority of meetings each year and, if necessary, in numerous related meetings of subcommittees? ☒ Yes ☐ No

Should you be appointed, are you willing, if necessary for that particular body, to file a statement of disclosure as a public official under the standards set forth by the Fair Political Practice Commission? ☒ Yes ☐ No

Signed A. Brandum Date _____

OFFICIAL USE ONLY

Date called/interviewed _____ Recommended for appointment? _____ Yes _____ No

Appointee prefers not to have address or phone numbers(s) published? _____ Yes _____ No

Additional Comments:

COUNTY OF SAN LUIS OBISPO
APPLICATION FOR APPOINTMENT
TO A BOARD, COMMISSION, OR COMMITTEE

Date: 9/28/21

Applying For: **Homeless Services Oversight Council (HSOC)**

Name: Olson Garret M
Last First Middle Initial

Address:
Number Street City Zip Code

Email Address:

Home Phone: Business Phone:

Place an "X" next to the HSOC membership category below which you wish to represent:

- ☐ County Government Service Providers (Behavioral Health, Planning, Social Services, Veterans Services, or Probation)
- ☒ Non-profit Service Providers
- Which area(s) of the county does this organization serve? The entire county
- ☐ Affordable Housing Developers
- ☐ Local K-12 Academic Institution
- ☐ Local Businesses/Business Organizations
- ☐ Law Enforcement
- ☐ Local Health Provider
- ☐ Local Faith Community
- ☐ Interested Community (preferentially with homelessness experience)
- ☐ Currently or Formerly Homeless Person
- ☐ Veterans Services Representative
- ☐ Local University or School of Higher Education
- ☐ Local Hospital
- ☐ Victims' Services Representative

Please cite your affiliation, as staff member, board member or volunteer, with any community services agency or organization:

I am the current CEO of the Food Bank Coalition of San Luis Obispo County (SLO Food Bank). I am also the past Fire Chief for the City of San Luis Obispo and a current resident of the City of San Luis Obispo who lives close to Mitchell Park.

Please describe how you qualify for the HSOC category which you have selected above:

The SLO Food Bank provides hunger relief to all in-need in our county. In addition to staffing over 60 distribution sites per month, we provide hunger relief resources to 83 other nonprofits, including organizations which provide assistant to those experiencing homelessness. Our No Cook Bag program is specifically designed to meet the unique needs of those experiencing homelessness.

While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

I spent 30 years in the Fire Service in positions ranging from firefighter-paramedic up through fire chief. I have an intimate working knowledge of serving people from all walks of life, including those struggling with housing, substance abuse, mental health crisis, and extreme poverty. As CEO, I now lead our team to accomplish our mission to alleviate hunger and improve health in SLO County. A major component of our operations involves meeting the unique needs of our homeless clients.

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

I am driven by opportunities to learn, to analyze strategically, and to create meaningful change driven by data, opportunity, and collaboration. I've seen first-hand the tragic human realities faced by those who are most vulnerable, marginalized, and/or oftentimes invisible or dismissed in our society. I recognize the incredible complexity of this issue. I am a persistent change agent who believes all our time is too valuable to be spent meeting for meeting's sake. I am respectful of other's beliefs, and I am comfortable asking difficult questions and having difficult questions posed to me.

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed, are you willing to participate in the majority of meetings each year and, if necessary, in numerous related meetings of subcommittees? ☒ Yes ☐ No

Should you be appointed, are you willing, if necessary for that particular body, to file a statement of disclosure as a public official under the standards set forth by the Fair Political Practice Commission? ☒ Yes ☐ No

Signed Garret M. Olson (electronic signature) Date 9/28/21

.....

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Date called/interviewed _____ Recommended for appointment? _____ Yes _____ No

Appointee prefers not to have address or phone numbers(s) published? _____ Yes _____ No

Additional Comments:

Page 1 of 2
Page 5 of 8

While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

Prior to joining the SLO Chamber as President/CEO in 2018, I worked as chief of staff for four different Los Angeles City Council members, managing diverse districts and getting a first hand look at what happens when we do not effectively address homelessness. In these roles, I worked closely with agencies, service providers and concerned community members to make strides on complex issues including housing and homelessness. Drafting legislation, building coalitions and advocating for more resources were key parts of my work.

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

Compared to similar communities, SLO County has one of the highest rates of unsheltered residents in the nation but we still have an opportunity to make a real impact. With the coming 10 year plan, we have a unique opportunity to work together with shared goals, leverage unprecedented state investment and implement proven strategies. I want to be part of the team leading this work.

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed, are you willing to participate in the majority of meetings each year and, if necessary, in numerous related meetings of subcommittees? ☒ Yes ☐ No

Should you be appointed, are you willing, if necessary for that particular body, to file a statement of disclosure as a public official under the standards set forth by the Fair Political Practice Commission? ☒ Yes ☐ No

Signed Jim Dantona Date 10/1/21

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Date called/interviewed _____ Recommended for appointment? _____ Yes _____ No

Appointee prefers not to have address or phone numbers(s) published? _____ Yes _____ No

Additional Comments:

While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

I have 12 years experience working in the field of homeless services. I have experience in frontline outreach and case management work, program management, policy advocacy, research, non-profit leadership, and have worked extensively to reinforce the importance of a bridge between research, policy, and practice. I have served on multiple governing bodies during my career in Los Angeles, and am quite familiar with the needs of a large services system designed to end people's

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

I believe that SLO county is able to reach a level of functional zero in terms of addressing homelessness. The pathway to this is through leadership from HSOC and the shrewd and intelligent movement of limited resources that are available to provide services that are needed to move people out of their experience of homelessness. The discussions and decisions emanate from HSOC directly guide the policies and programs that address this issue in SLO county and I believe that I can make a positive impact on the discourse and the direction of HSOC given my experience as a leader in the field of homelessness. HSOC and its attached subcommittees must reflect a systems approach to this issue. I believe that all solutions and funding

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed, are you willing to participate in the majority of meetings each year and, if necessary, in numerous related meetings of subcommittees? ☒ Yes ☐ No

Should you be appointed, are you willing, if necessary for that particular body, to file a statement of disclosure as a public official under the standards set forth by the Fair Political Practice Commission? ☒ Yes ☐ No

Signed John "Jack" Lahey Date 10/11/20

.....
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Date called/interviewed _____ Recommended for appointment? _____ Yes _____ No

Appointee prefers not to have address or phone numbers(s) published? _____ Yes _____ No

Additional Comments:

Membership of the Homeless Services Oversight Council (HSOC) as of March 15 2022

Seat	Member	Alternate	Organization	Term
Elected Officials	Kristen Barneich	Lan George	City of Arroyo Grande	Unlimited while holding office
	Susan Funk		City of Atascadero	
	Anna Miller	Jeff Lee	City of Grover Beach	
	Dawn Addis	Laurel Barton	City of Morro Bay	
	Steve Martin	Steve Gregory	City of Paso Robles	
	Marcia Guthrie	Mary Ann Reiss	City of Pismo Beach	
	Andy Pease		City of San Luis Obispo	
	Dawn Ortiz-Legg		County of San Luis Obispo	
County Government Service Providers	Anne Robin		County Department of Behavioral Health	1/10/2020-1/10/2023
	Devin Drake		County Department of Social Services	1/1/2021-1/1/2024
Currently or Formerly Homeless Persons	Brenda Mack			1/1/2022-1/1/2025
	<i>Vacant</i>			
Advocates	Janna Nichols		5Cities Homeless Coalition	1/1/2020-1/1/2023
	Kathy McClenathen		SLO County Housing Trust Fund	1/1/2021-1/1/2024
Public Safety Organizations	Jeff Smith		City of Pismo Beach Police Department	1/1/2021-1/10/2023
	<i>Vacant</i>			
Nonprofit Homeless Assistance Providers	Caroline Hall		Los Osos Cares	1/10/2020-1/10/2023
	Mark Lamore		Transitions Mental Health Association	1/10/2020-1/10/2023
	Wendy Lewis		El Camino Homeless Organization	1/1/2022-1/1/2024
Affordable Housing Developers	Rick Gulino		People's Self Help Housing	1/1/2021-1/10/2023
Businesses	Bettina Swigger		Downtown SLO	1/1/2022-1/1/2025
Faith-Based Organizations	Shay Stewart		Granite Ridge Christian Camp	1/1/2021-1/1/2024
Hospitals	Amelia Grover	Liz Snyder	French Hospital	1/1/2021-1/1/2024

Organizations Serving Homeless Veterans	William Crewe	Paul Worsham	Veterans Helping Veterans	1/1/2022-1/1/2025
Housing Authority	Scott Smith		Housing Authority of San Luis Obispo	No limit
County Office of Education	Jessica Thomas		SLO County Office of Education	1/1/2021-1/1/2024
Victim Service Providers	Susan Lamont		Lumina Alliance	1/1/2022-1/1/2025
Other Community Organizations	Nicole Bennett		CenCal Health	1/1/2021-1/1/2024
Behavioral Health Agencies	<i>Vacant</i>			
Local School Districts	<i>Vacant</i>			
	<i>Vacant</i>			
	<i>Vacant</i>			
	<i>Vacant</i>			
	<i>Vacant</i>			
	<i>Vacant</i>			

Per the HSOC bylaws (November 3, 2020), one seat is reserved for a County Supervisor, seven seats are reserved for an elected City Councilperson from each of the incorporated cities.

Five 'at large seats' may be held by representatives from any of the following categories: County Government Service Providers, Currently or Formerly Homeless Persons, Advocates, Affordable Housing Developers, Businesses, Faith-Based Organizations, Hospitals, Public Safety Organizations, Behavioral Health Agencies, Nonprofit Homeless Assistance Providers, Organizations Serving Homeless Veterans, Housing Authority, County Office of Education, Local School Districts, Social Service Providers, Victim Service Providers, and Other Community Organizations.

The HSOC may have no more than two representatives, staff or Board members from the same agency or organization.



San Luis Obispo Countywide Strategic Plan to Address Homelessness

A Zero to Five-Year Approach

We Are Here:

The confluence of urgency and opportunity

“Never let a crisis go to waste.” – Winston Churchill



San Luis Obispo Countywide Strategy to Address Homelessness

Vision

The San Luis Obispo region will reduce homelessness by ensuring that people at risk of losing housing can retain it, and those experiencing homelessness can equitably secure safe housing with appropriate supports, minimizing trauma to the individual, the community and the environment.



San Luis Obispo Countywide Strategy to Address Homelessness

Steering Committee Members

- Elaine Archer, HASLO
- Janna Nichols, 5 Cities Homeless Coalition
- Brenda Mack (lived experience)
- Anne Robin, Behavioral Health
- Kelsey Nockett, City of SLO
- Police Chief John Peters, Grover Beach
- City Manager Scott Collins, Morro Bay
- Council Member Susan Funk, Atascadero



San Luis Obispo Countywide Strategy to Address Homelessness

Stakeholder and Provider Survey Participants

Stakeholder Survey (170)

- 61% Female
- 89% White
- 7.6% Hispanic/Latinx

Affiliations (multiple allowed)

SLO resident / community member	90%
Employee / elected official within SLO Co.	34%
Service provider / CBO	34%
Community organizer / advocate	26%
Faith-based community group	20%
Business owner	13%
Education section	12%
Currently / formerly housing insecure / homeless	10%
Neighborhood group / coalition	9%

Provider Survey (55)

What type of organization do you work for?	
Homeless Services/Housing Provider	58%
Supportive services provider	13%
Public Benefits	13%
Law Enforcement/Probation/Criminal Justice	7%
Coordinated entry	5%
Behavioral Healthcare Provider	5%
Government/Public Official	5%
Faith-Based Organization	2%
Food bank or similar	2%
Other (Showers, Vets, Sober living, Social Services, Volunteers)	13%

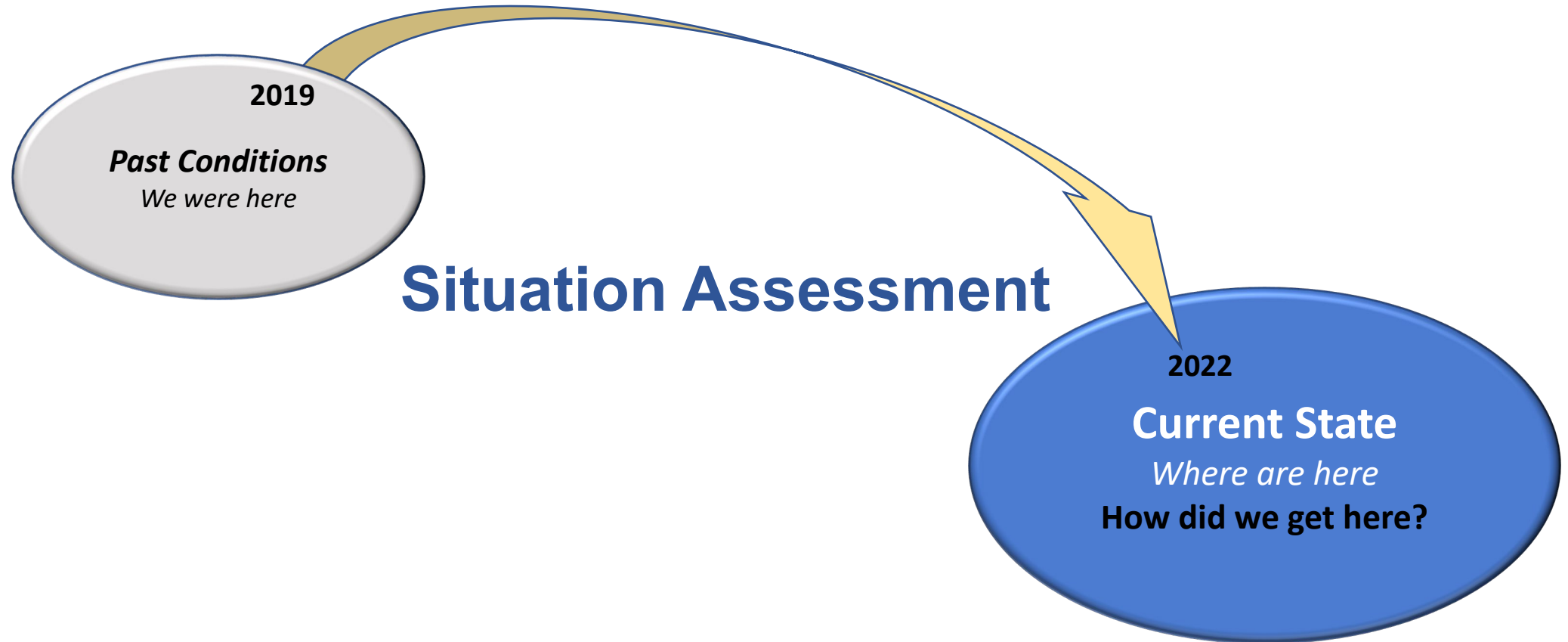
Substantial agreement between the Provider and Stakeholder surveys on the biggest roadblocks to ending homelessness

- Insufficient permanent and affordable housing (69-74%)
- High cost of housing (68-69%)
- Insufficient mental health support (55-64%)



We Are
Here!

San Luis Obispo Countywide Strategy to Address Homelessness





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San Luis Obispo Countywide Strategy to Address Homelessness

Sheltering Services Addressing Homelessness

Year-round Emergency Shelter*

- 40 Prado in SLO
- ECHO in Atascadero & Paso Robles
- 5CHC Cabins for Change in Grover Beach (*Pending*)
- Transitional Food and Shelter (TFS)

Units for medically fragile

**Additionally, Lumina Alliance provides up to 48 beds of ES and up to 48 beds in TH for use only by domestic violence survivors*

Safe Parking, Seasonal Shelters & Outreach

- Safe Parking
- Seasonal & weather-dependent shelters
- Outreach services (street outreach, meals, showers)

Diversion



San Luis Obispo Countywide Strategy to Address Homelessness

SLOCo Trends in Homelessness 2019-2022

Shelter & Service Capacity Expanded

- ECHO Paso - 50 new beds
- ECHO Atascadero -10 new beds (60 total now)
- CAPSLO – 20 new Safe Parking spaces in SLO (27 total)
- CAPSLO – New Medical Detox at Prado built in SLO (*services pending*)
- County – New Kansas Ave Safe Parking in SLO (90 people)
- 5CHC – New Navigation Center in Grover Beach
- 5CHC – 20 new Cabins for Change in Grover Beach
- Street outreach ↑ across the county with COVID & CESH \$\$
- COVID Isolation trailers for homeless in 3 places
- Hotel vouchers during COVID (temp)

but

Homelessness Is Growing Faster

- Homelessness **inflow** > **outflow** by ~200 /year*
- 2019-2022: 6900 people received homeless services (2.4% of our population)*
- 2019 PIT Count found 1483 homeless, 1172 unsheltered (%)
- 2022 PIT Count (Feb 23) data being developed

Staffing / sustainability is challenged

- 20+ open positions in County Behavioral Health
- Non-Profits all experiencing staffing issues, concern about support to sustain expanded services
 - ECHO closed winter shelter 2 months early this year
 - ECHO capacity limited to 30 in Atascadero and 45 in Paso
 - CAPSLO support to Kansas avenue delayed

***HMIS: Homeless Management Information System.** Used by CAPSLO, ECHO, 5CHC and TFS to collect data on people seeking services to solve or prevent homelessness.

Limitations: Data does NOT include most contacts through street outreach, day services, seasonal or weather-dependent shelters, meal and shower programs, or most people seeking immediate care for domestic violence or upon release from jail or hospitals.



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San Luis Obispo Countywide Strategy to Address Homelessness

SLO County Regional Trends in Housing 2019-2022

More Vouchers and Support

- Paso Motel 6 Conversion: 60 new units of Permanent Supportive Housing (PSH) *(250 applicants)*
- 156 new Emergency Vouchers (Summer 2021) *(600 applicants)*
- 50 new units under construction in Pismo Beach
 - All units dedicated to work-force, low-income, transitional youth and the formerly homeless
- New affordable units approved in SLO, Templeton, Atascadero, AG, GB over the next 5 years
- 50 Now at 65 Now *(called "Housing NOW" moving forward)*

but

Housing Market Tightens

- SLO ranks as the nation's 6th most expensive county
- Ave rent ↑ from \$1027 (2018) to \$1800 in (2021)*
- Deposit requirements ↑ 86% to \$2130*
- HUD Fair Market Rents ↑ 13.5% (2020 to 2021) and ↑ 46.1% since 2016*
- Median rental HH spends 38% of income on housing*
 - >50% of all rental households are at ↑ risk of homelessness
- Eviction moratorium ends March 31, 2022
- Cost per unit of new affordable housing >\$550k



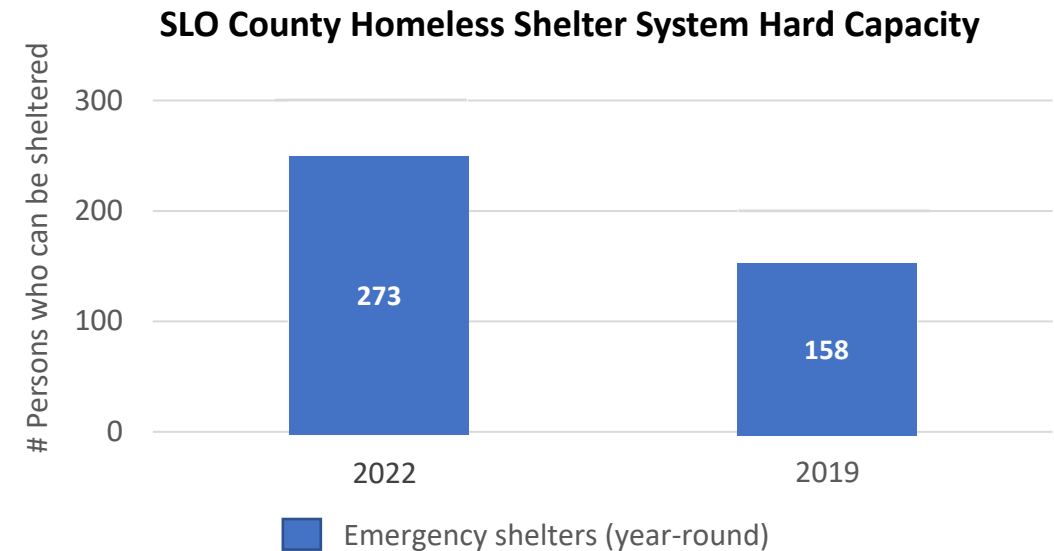
We Are
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San Luis Obispo Countywide Strategy to Address Homelessness

Year-round Emergency Shelter 2022 vs. 2019 ↑ by 115 Beds

Your-round Emergency Shelter*	2022	2019
Year-round Emergency shelter beds		
ECHO Atascadero	60	50
ECHO Paso	50	0
40 Prado (SLO)	129	100
5CHC Cabins for Change in Grover Beach	20	0
Transitional Food and Shelter	14	8
Subtotal: Year-Round Shelter Beds	273	158

****Does not include Lumina's 48 Emergency Shelter beds and 48 Transitional Housing beds (96 total)***

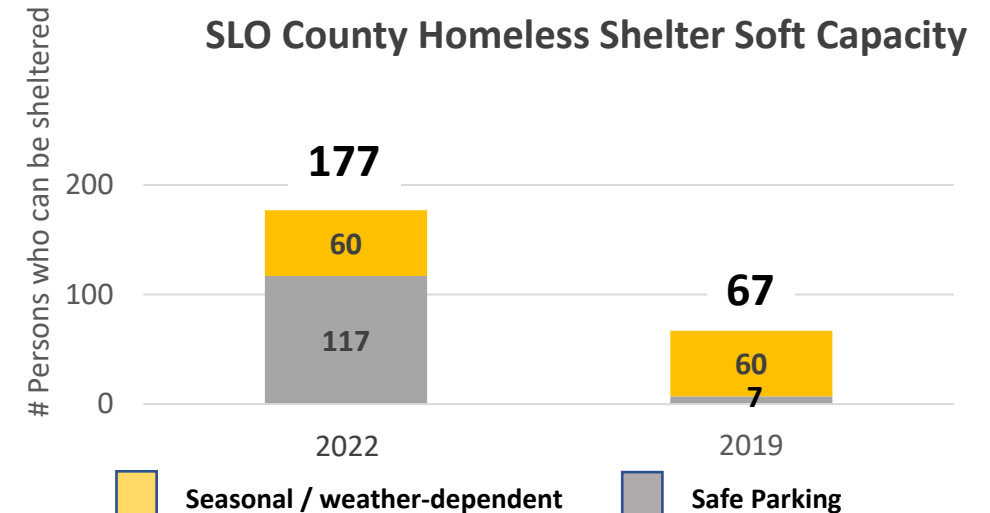




San Luis Obispo Countywide Strategy to Address Homelessness

Safe Parking / Seasonal Shelters 2022 vs. 2019 ↑ by 110 Spaces / Beds

Soft Capacity	2022	2019
Safe Parking		
Kansas Avenue 24- hour safe parking (SLO)	90	0
SLO City Railroad safe parking	20	0
40 Prado safe parking (SLO)	7	7
Subtotal: Safe Parking	117	7
Seasonal (or weather-dependent) shelters		
Atascadero winter shelter	20	20
40 Prado warming center (SLO)	20	20
5 Cities warming center (GB)	20	20
Subtotal: Seasonal shelters	60	60
Soft Capacity Total	177	67

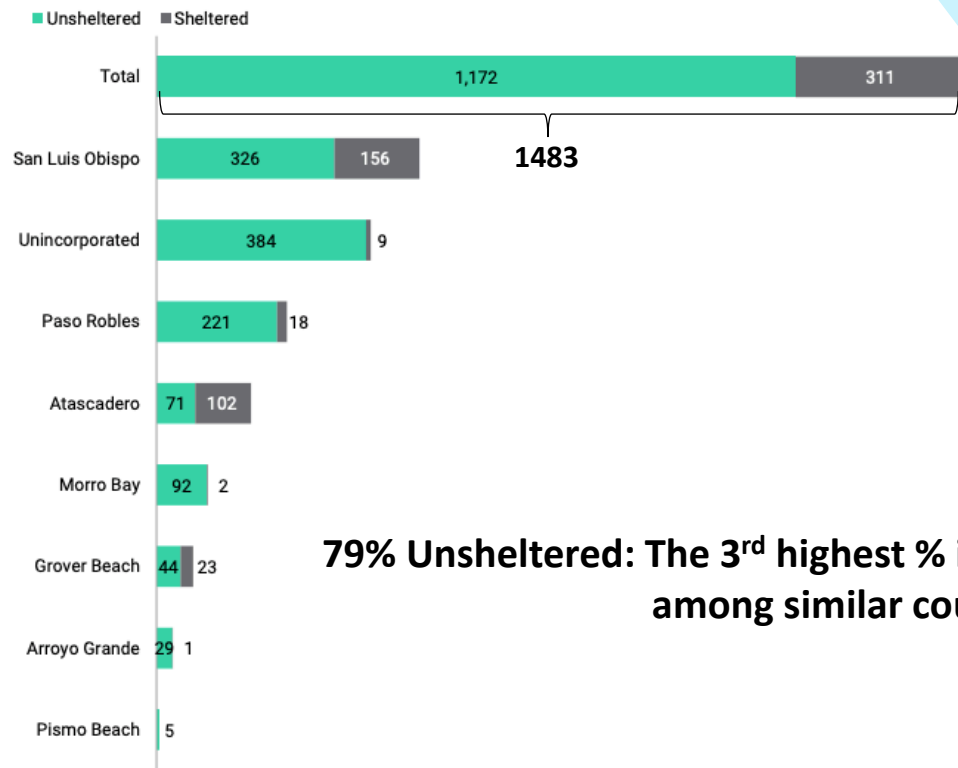


Total Sheltering Capacity increased from 225 (2019) to 450 (2022) – an ↑ of 225 beds/spaces



We Are Here!

2019 Point in Time Count by Jurisdiction



79% Unsheltered: The 3rd highest % in the US among similar counties/regions

Map of “Brick & Mortar” Shelters, Safe Parking and Navigation Centers in SLO County

- Year-Round Shelter (3 w/1 Pending)**
 - ECHO Atascadero: 60 beds
 - ECHO Paso Robles: 50 beds
 - CAPSLO Prado Shelter in SLO City: 129 beds
 - TFS in Atascadero: 14 beds
 - 5CHC Pallets in Grover Beach: 20 units (*Pending*)
- 24-Hour Safe Parking (1)**
 - County Kansas Ave in SLO City: 90 people
- Overnight Safe Parking (2)**
 - CAPSLO Railroad in SLO City: 20 spaces
 - CAPSLO Prado in SLO City: 7 spaces
- Navigation Center (4) – Daytime Services**
 - ECHO Atascadero
 - ECHO Paso Robles
 - CAPSLO Prado in SLO City
 - 5CHC in Grover Beach

** Map does not include spaces of Lumina Alliance capacity*

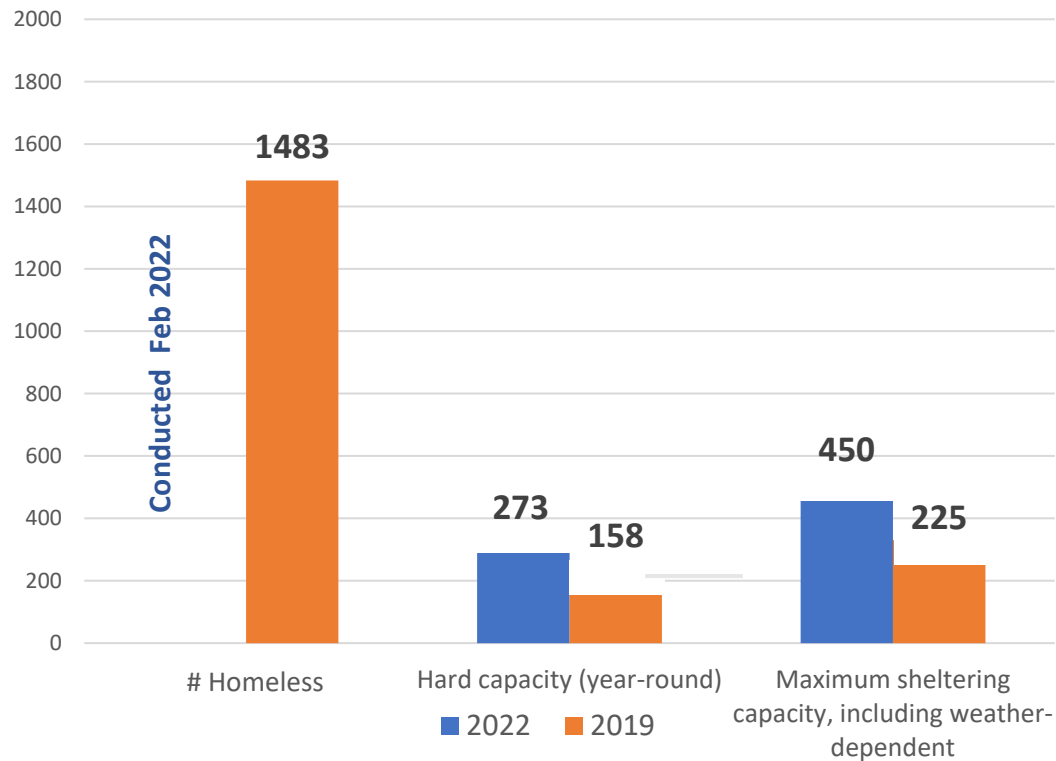


We Are
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San Luis Obispo Countywide Strategy to Address Homelessness

Capacity vs. Need

SLO County Homelessness vs Shelter Capacity*



**Despite capacity increases, on any given night,
we have the capacity to shelter
only 20-30%
of the number of people observed as homeless in 2019**

***NOTE: These numbers are best-case scenario.**

They assume COVID-related restrictions are lifted and added services are still funded and staffed



San Luis Obispo Countywide Strategy to Address Homelessness

COVID Effects on Capacity

- Usable capacity at congregate shelters cut nearly in half
- 40 Prado – 3 outbreaks, ECHO – 1 outbreak
 - Forced them to close to new residents for weeks
- Staffing challenges during surges
 - ECHO winter shelter (Atascadero) closed for season nearly 2 months early
 - ECHO capacity limited to 30 in Atascadero and 45 in Paso
 - 40 Prado also faced staffing-related constraints
 - County Behavioral Health Services has 20+ open positions



San Luis Obispo Countywide Strategy to Address Homelessness

Implications for “the plan”

- Rapid cycle implementation strategy needed to add capacity in housing and shelter
- Building the train as it moves: Strategic planning, action planning, and implementation for early wins occurring simultaneously
- Innovation needed in lower cost housing and shelter options
- Need to address governance concerns so that all areas can move into action



San Luis Obispo Countywide Strategic Plan to Address Homelessness

A Zero to Five-Year Approach

We Are Here:

No one is in charge: How do we address this?

Governance and Strategic Coordination:
Strategy Under Consideration



San Luis Obispo Countywide Strategy to Address Homelessness

Governance and Strategic Coordination Issues

- No one entity is in charge
- Homelessness includes a Land Use and Social Services issues. This makes it unusually complex
- Sheltering and services are delivered by a mix of private, non-profit and public providers
- Funding streams for housing and homeless services are a complex array of grants, donations, investments and tax credits
- The mix of services available is affected by the restrictions from funding sources
- Cost impacts of homelessness are widely dispersed
- Cost of addressing homelessness is NOT a budget line item
 - This stifles mid-to-long term planning and impairs near-term sustainment of operations



San Luis Obispo Countywide Strategy to Address Homelessness

Governance and Strategic Coordination The Role of HSOC

- Homeless Services Oversight Council (HSOC) advises Board of Supervisors and facilitates coordination among cities and agencies
- Includes 1 member each from BOS and each City Council, plus service agencies and representation from business, veterans, domestic violence, law enforcement, health, faith, education & more
- Composed of *Housing*, *Services*, and *Data & Finance* committees
- Recommends grant allocations and oversees compliance
- Advocates coordination between providers to replace regional rivalries
- Is taking a more active role in oversight, advocacy and systemic learning



San Luis Obispo Countywide Strategy to Address Homelessness

Governance and Strategic Coordination

A New Model for Robust Regional Collaboration

- Develop a Regional Homelessness Action Compact
 - Model: the *Regional Housing Compact* developed in 2020-21
 - ❖ Was adopted by each City Council and the BOS and laid a framework for regional cooperation
 - ❖ City Managers & Planners organize with County Admin Leadership, Analysts and Planners to produce a regional, unified vision of our way forward
 - ❖ Agrees on data-driven targets (locations, policies, timing) so that all participate equitably
 - ❖ Equipped with mechanisms to incentivize participation and facilitate collaboration to achieve regional targets
 - ❖ **Maintains local control of critical decisions**
- Continue, and further empower, HSOC
 - Maintain the functions and structure required by HUD to keep essential grant money flowing to regional service providers and projects
 - Add a second role for HSOC in data-driven oversight of strategic progress
 - Empower the HSOC committees to identify and investigate opportunities



We Are Here:
What's the Plan?

Strategic and Operational Plans

San Luis Obispo
Countywide Strategic Plan
to Address Homelessness

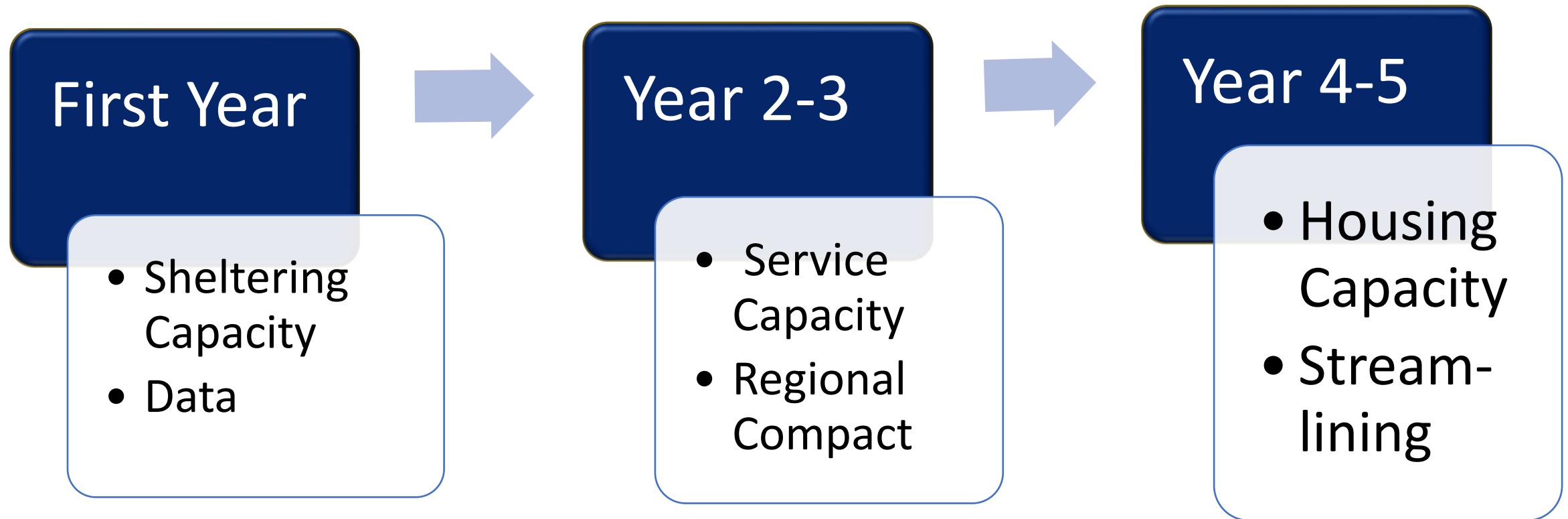
A Zero to Five-Year Approach



We Are
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San Luis Obispo Countywide Strategy to Address Homelessness

5-Year Strategic Plan (by Phase) *Draft*





5-Year Strategic Plan Focus Points (by Phase) - *Draft*

First 12 Months: Rapid-cycle expansion of capacity

- Rapid-cycle implementation of more non-congregate sheltering capacity of all types – Pallet shelter, cabins, tiny homes, safe parking, building conversions
- Staff and expand mental health services
- Build and staff a Regional Homeless Operations Center to reduce administrative barriers and time to housing
- Improve and expand HMIS, to establish data-driven strategic oversight capabilities and operational guidance
- Lay groundwork for a regional homelessness compact. Deeper analysis quantifying needs and resources with specific housing needs of our homeless and inventory tools. Initiate Task Forces on mental health, addiction (especially opioids), incarceration impacts, release from hospitals, and expediting housing

Year 2-3: Supportive Housing/Services; Data-driven performance targets in Regional Compact

- Expand Permanent Supportive Housing (PSH) and supportive services
- Review and learn from rapid cycle expansion of non-congregate sheltering capacity; fill in gaps, make improvements
- Complete a regional homelessness compact with jurisdiction-specific targets overall and for special needs populations
- Expand data tracking and coordination with jail/probation/parole, hospitals, and sober living environments

Year 4-5: Affordable housing and governance

- Complete more affordable housing projects: Meet RHNA targets everywhere
- Systematically work on speeding the path from homelessness to housing
- Simplify the funding stream: Seek pilot project status for the County/CoC to get more grant funding and more flexibility
- Solidify the gains with sustainable ongoing funding
- Implement positive and negative incentives the Regional Compact



We Are
Here!

5-Year Operational Approach - *Draft*

Intent: Develop Countywide Regional Governance that: guides rapidly-expanding housing, service and navigation capacity; improves data and outreach systems; creates, identifies and streamlines funding while generating support from citizens through communication, education and accessible venues of action.

Lines of Effort

LOE 1 (Main): Expand Housing, Service and Navigation Capacity

LOE 2 (SE1): Improve data and analytics (CES and HMIS)

LOE 3 (SE2): Create, Identify and Streamline Funding

LOE 4 (SE3): Strengthen Regional Collaboration

LOE 5 (SE4): Communicate

2022

2023

End State

LOE 1: A mix of emergency and transitional shelters, permanent supportive housing and services exist to reduce unsheltered living.

LOE 2: Standardized and efficient coordinated entry system employed by highly-trained and disciplined outreach workers feed an improved HMIS.

LOE 3: Synchronization exists across the region on available homeless funding and planning

LOE 4: A mechanism exists to visualize, describe, unify and equitably direct regional efforts to address homelessness.

LOE 5: Community leaders and citizens are better informed and willing to participate positively in addressing homeless issues.

Notional: For demonstration purposes only



Critical Events

1. Open 5CHC Pallet Shelter
2. Open 2nd Safe Parking site
3. Open 40 Prado Pallet shelters
- 4.
- 5.
- 6.
- 7.
- 8.
- 9.
- 10.

LOE 1: Expand Capacity

- 1.1 Open 5CHC Pallet Shelter (20)
- 1.2 Open second safe parking site (40)
- 1.3 PSSH Pismo (24)
- 1.4 HASLO AG site (65)
- 1.5 Expand Kansas Ave SF (20)
- 1.6 Est. Nav Center location
- 1.7 Build Nav Team
- 1.8 BUILD ADDICTION CAPACITY
- 1.9 BUILD LEGAL CAPACITY

LOE 2: Data

- 2.1 Assess HMIS systems
- 2.2 Update user certification process
 - 2.2.1 Individual Training
 - 2.2.2 Inspection Processes
- 2.3
- 2.4
- 2.5
- 2.6
- 2.7

Objectives

LOE 3: Funding

- 3.1 Release ARPA funding
- 3.2 Housing & Homeless Bonds
- 3.3 DSS / Planning Grant Conf
- 3.4
- 3.5
- 3.6
- 3.7
- 3.8

4. Regional Collaboration

- 4.1 Compact Planning Conf #1
- 4.2 Brief to City Managers
- 4.3 Compact Planning Conf #2
- 4.4 Brief to CMs
- 4.5 Brief to Mayors
- 4.6
- 4.7
- 4.8

5. Communicate

- 5.1 Develop communication plan
- 5.2 Housing inventory / history
- 5.3
- 5.4
- 5.5
- 5.6
- 5.7
- 5.8
- 5.9
- 5.10

Key Dates

1. CM Meeting March 11
2. Full HSOC March 16
3. Mayor's Briefing Apr 15
4. BOS Brief Apr 19
- 5.
- 6.
- 7.
- 8.
- 9.



We Are
Here!

5-Year Operational Approach - *Draft*

Intent: Develop Countywide Regional Governance that: guides rapidly-expanding housing, service and navigation capacity; improves data and outreach systems; creates, identifies and streamlines funding while generating support from citizens through communication, education and accessible venues of action.

Lines of Effort

LOE 1 (Main): Expand Housing, Service and Navigation Capacity

LOE 2 (SE1): Improve data and analytics (CES and HMIS)

LOE 3 (SE2): Create, Identify and Streamline Funding

LOE 4 (SE3): Strengthen Regional Collaboration

LOE 5 (SE4): Communicate

2024

2025

End State

LOE 1: A mix of emergency and transitional shelters, permanent supportive housing and services exist to reduce unsheltered living.

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LOE 4: A mechanism exists to visualize, describe, unify and equitably direct regional efforts to address homelessness.

LOE 5: Community leaders and citizens are better informed and willing to participate positively in addressing homeless issues.

Notional: For demonstration purposes only



Critical Events

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Objectives

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- 4.3 Compact Planning Conf #2
- 4.4 Brief to CMs
- 4.5 Brief to Mayors
- 4.6
- 4.7
- 4.8

5. Communicate

- 5.1 Develop communication plan
- 5.2 Housing inventory / history
- 5.3
- 5.4
- 5.5
- 5.6
- 5.7
- 5.8
- 5.9
- 5.10

Key Dates

1. CM Meeting March 11
2. Full HSOC March 16
3. Mayor's Briefing Apr 15
4. BOS Brief Apr 19
- 5.
- 6.
- 7.
- 8.
- 9.



We Are
Here!

5-Year Operational Approach - *Draft*

Intent: Develop Countywide Regional Governance that: guides rapidly-expanding housing, service and navigation capacity; improves data and outreach systems; creates, identifies and streamlines funding while generating support from citizens through communication, education and accessible venues of action.

Lines of Effort

LOE 1 (Main): Expand Housing, Service and Navigation Capacity

LOE 2 (SE1): Improve data and analytics (CES and HMIS)

LOE 3 (SE2): Create, Identify and Streamline Funding

LOE 4 (SE3): Strengthen Regional Collaboration

LOE 5 (SE4): Communicate

2026

2027

End State

LOE 1: A mix of emergency and transitional shelters, permanent supportive housing and services exist to reduce unsheltered living.

LOE 2: Standardized and efficient coordinated entry system employed by highly-trained and disciplined outreach workers feed an improved HMIS.

LOE 3: Synchronization exists across the region on available homeless funding and planning

LOE 4: A mechanism exists to visualize, describe, unify and equitably direct regional efforts to address homelessness.

LOE 5: Community leaders and citizens are better informed and willing to participate positively in addressing homeless issues.

Notional: For demonstration purposes only



Critical Events

1. Open 5CHC Pallet Shelter
2. Open 2nd Safe Parking site
3. Open 40 Prado Pallet shelters
- 4.
- 5.
- 6.
- 7.
- 8.
- 9.
- 10.

LOE 1: Expand Capacity

- 1.1 Open 5CHC Pallet Shelter (20)
- 1.2 Open second safe parking site (40)
- 1.3 PSSH Pismo (24)
- 1.4 HASLO AG site (65)
- 1.5 Expand Kansas Ave SF (20)
- 1.6 Est. Nav Center location
- 1.7 Build Nav Team
- 1.8 BUILD ADDICTION CAPACITY
- 1.9 BUILD LEGAL CAPACITY

LOE 2: Data

- 2.1 Assess HMIS systems
- 2.2 Update user certification process
 - 2.2.1 Individual Training
 - 2.2.2 Inspection Processes
- 2.3
- 2.4
- 2.5
- 2.6
- 2.7

Objectives

LOE 3: Funding

- 3.1 Release ARPA funding
- 3.2 Housing & Homeless Bonds
- 3.3 DSS / Planning Grant Conf
- 3.4
- 3.5
- 3.6
- 3.7
- 3.8

4. Regional Collaboration

- 4.1 Compact Planning Conf #1
- 4.2 Brief to City Managers
- 4.3 Compact Planning Conf #2
- 4.4 Brief to CMs
- 4.5 Brief to Mayors
- 4.6
- 4.7
- 4.8

5. Communicate

- 5.1 Develop communication plan
- 5.2 Housing inventory / history
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Key Dates

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Homeless Services Oversight Council
Full Meeting – March 16 2022
Committee Updates

Housing Committee – February 1

- SLO City Inclusionary Housing Ordinance (IHO) – SLO City staff presented on SLO City’s IHO and took questions from the Committee. The Committee also discussed concerns about large developers claiming public money intended for non-profits to subsidize their developments.
- Steering Committee – County staff reported on the Steering Committee’s work reviewing data, and the Housing Committee provided feedback on categorizing Permanent Supportive Housing, including distinguishing year-round from temporary and semi-permanent beds, available units from housing vouchers, households from individuals in data sets, and permanent shelter beds from locations for homeless people to stay during the day.
- Safe Parking and Sanctioned Encampments – County staff reported on the safe parking program at Kansas Avenue. The greatest need of people at the site is to be connected with services and resources.
- Federal and State Grants – County staff provided updates on current and upcoming grant programs, including the ESG-CV (Emergency Solutions Grant – Coronavirus) program and new programs for Encampments and Family Homelessness Assistance, for which more information will be forthcoming in March.
- Developments – HASLO provided an update on several affordable housing projects currently under construction, including affordable units in SLO City and Nipomo.

Finance & Data Committee – February 2

- Point in Time (PIT) Count – the Committee discussed volunteer coordination and voted to approve the 2022 SLO County Housing Survey, with a small correction.
- Longitudinal Systems Analysis (LSA) – County staff reported on LSA data and the upcoming LSA reporting deadline on February 13. County staff continue to work through a small number of error reports.
- System Performance Measures (SPM) – County staff reported on SPM data. County staff will follow up with agencies to review the data, for the upcoming deadline of February 28.
- Homeless Management Information System (HMIS) data sharing – the Committee discussed moving to an open HMIS system allowing for sharing of client data between agencies. The Committee provided feedback on documents submitted for review by County staff, including the benefit of having ‘living’ data sharing documents, and including an option for verbal consent.
- Data quality – the Committee discussed data quality issues with exit destinations from emergency shelters. County staff will follow up with agencies and bring back to the Committee.
- Coordinated Entry – County staff reported on Coordinated Entry data uploads into HMIS. County staff and CAPSLO continue to work on identifying data to still be collected based on HUD’s requirements.

Agenda Item 6.5

Services Coordinating Committee – February 7

- Point in Time (PIT) Count – County staff and the PIT Count contractor ASR (Applied Survey Research) reported on volunteer coordination and the Housing Survey.
- Medically Acute Cases – Agencies reported on their capacity for supporting homeless people with high medical needs. County staff to follow up with CAPSLO.
- CalWorks Programs – County staff reported on the Housing Disability Advocacy Program, Bringing Families Home Program, and Housing Support Program.
- End of Life Protocol – the Committee discussed forming a task force to look into an end of life protocol for the county. County staff and agencies will follow up and report back at the next meeting.
- COVID-19 Updates – County staff reported on vaccine outreach efforts at the Kansas Avenue safe parking site. Agencies also provided updates on their success at vaccinating clients.

County of San Luis Obispo Homeless Services
Active and Anticipated Funding: 2022 Q1

	Grant Program	Funding Source	Local Administration
CoC	Continuum of Care	Federal - HUD	DSS - Homeless Services
Fed ESG	Emergency Solutions Grant	Federal - HUD	Planning
CA ESG	Emergency Solutions Grant	State - HCD	DSS - Homeless Services
CDBG	Community Development Block Grant	Federal - HUD	Planning
PLHA	Permanent Local Housing Allocation	Federal - HUD	Planning
HUD HOME	Home Investment Partnerships Program	Federal - HUD	Planning
HSP	Housing Support Program	State - HCD	DSS - CalWORKs
BFH	Bringing Families Home	State - HCD	DSS - CalWORKs
HDAP	Housing Disability Advocacy Program	State - HCD	DSS - CalWORKs
CESH	California Emergency Solutions & Housing	State - HCD	DSS - Homeless Services
HHAP	Homeless Housing, Assistance & Prevention Program	State - ICH	DSS - Homeless Services
GFS	General Fund Support	County	DSS - Homeless Services
Title 29	Title 29	County	Planning
Fed ESG-CV	Emergency Solutions Grant - Coronavirus	Federal - HUD	Planning
CA ESG-CV	Emergency Solutions Grant - Coronavirus	State - HCD	DSS - Homeless Services
CDBG-CV	Community Development Block Grant - Coronavirus	Federal - HUD	Planning
HCFC	COVID-19 Emergency Funding	State - HCFC	DSS - Homeless Services

HUD: US Department of Housing & Urban Development

HCD: California Department of Housing & Community Development

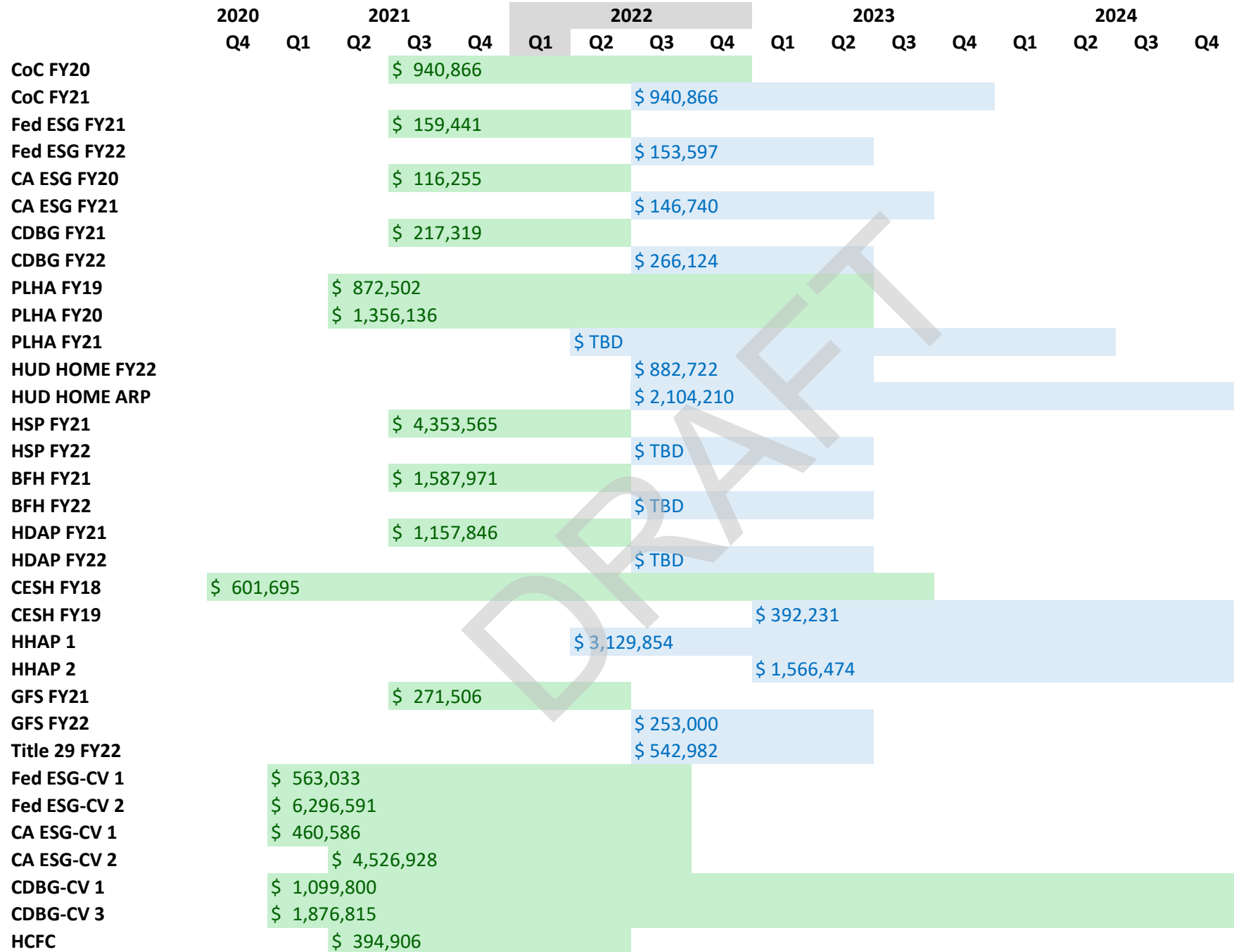
HCFC: California Homeless Coordinating & Financing Council

ICH: California Interagency Council on Homelessness

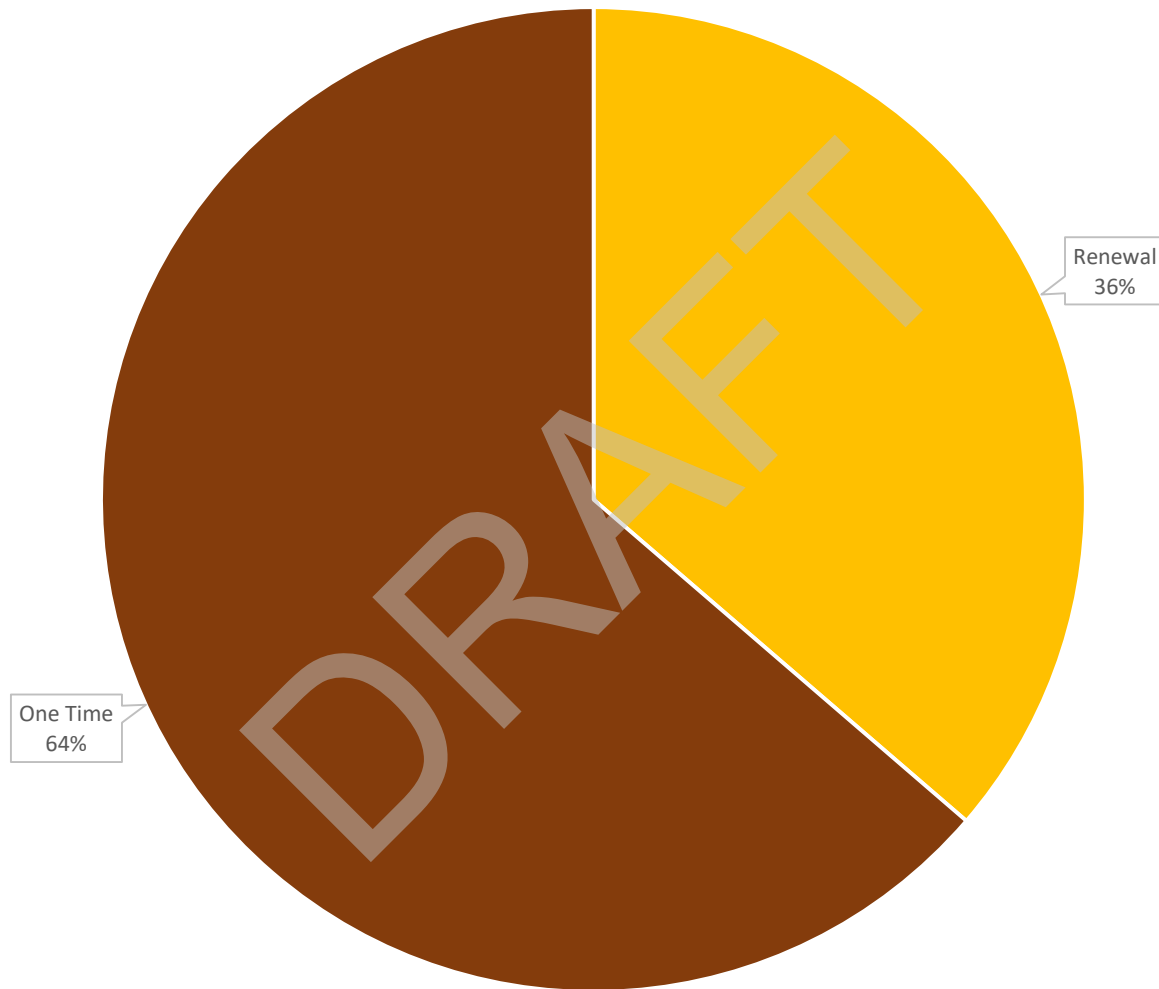
DSS: County of San Luis Obispo Department of Social Services

Planning: County of San Luis Obispo Department of Planning & Building

County of San Luis Obispo Homeless Services
Active and Anticipated Funding: 2022 Q1

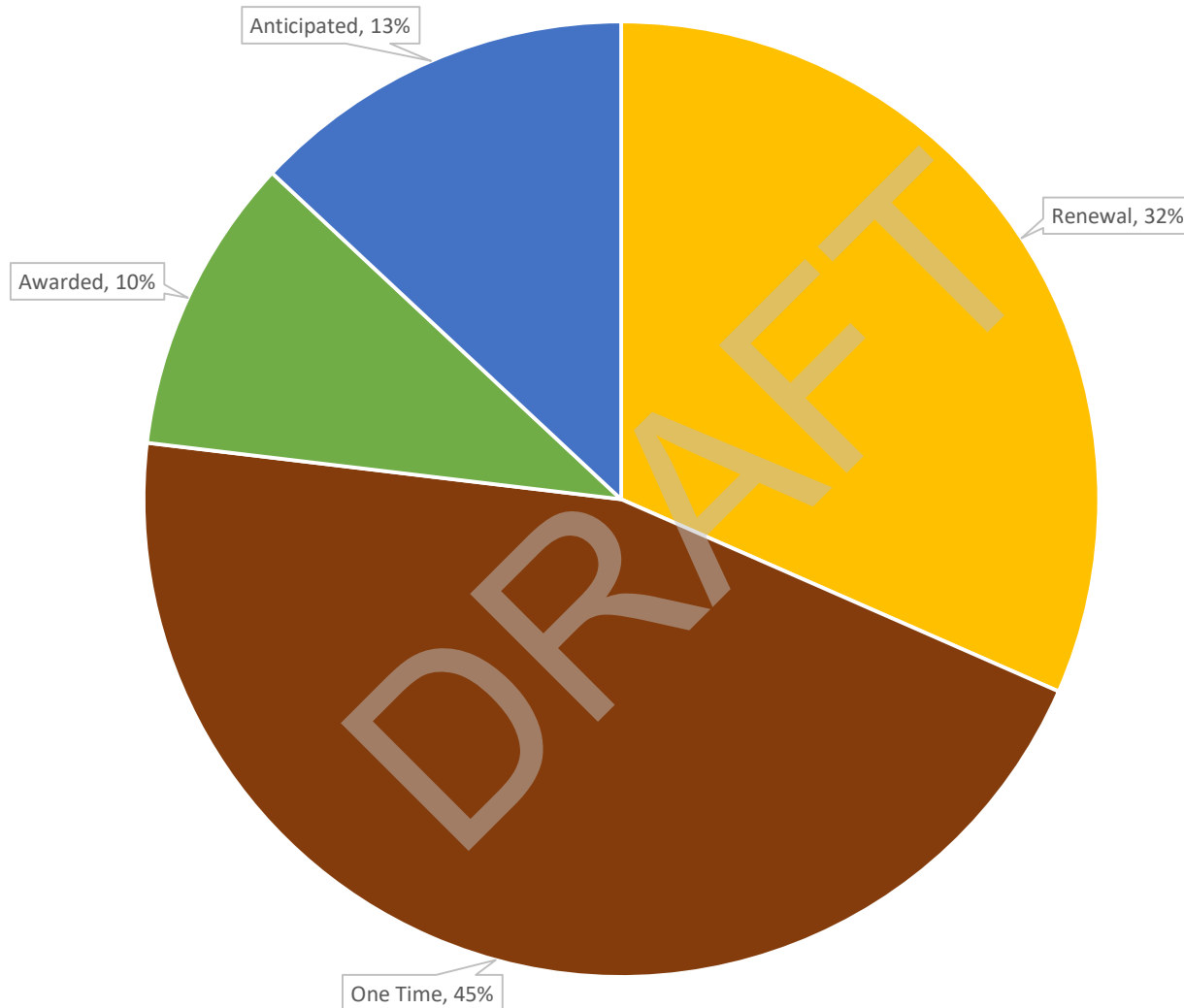


County of San Luis Obispo: Active Homeless Services Grants, Renewal vs One Time Funding, 2022 Q1



	Renewal	\$ 11,033,407
	One Time	\$ 19,342,439

County of San Luis Obispo: Active Homeless Services Grants, Renewal vs One Time Funding plus Anticipated Funding, 2022 Q1



<div></div>	Renewal	\$ 11,033,407
<div></div>	One Time	\$ 15,820,354
<div></div>	Awarded	\$ 3,522,085
<div></div>	Anticipated	\$ 4,553,406



**HOME Programs
at
Department of Social Services**

What is HOME?

Housing Opportunities Mean Everything

HOME is the umbrella term for our DSS managed housing first programs.

- **Housing Disability and Advocacy Program (HDAP)**
- **Bringing Families Home (BFH)**
- **Housing Support Program (HSP)**
- **All 3 programs are Housing First and Rapid Rehousing (RRH)**



What is Housing First and Rapid Re-Housing (RRH)?

- **Housing First** is a homeless assistance approach that prioritizes providing housing to people experiencing homelessness regardless of ability to pay or other non financial factors.
- **Rapid rehousing** helps individuals and families to quickly exit homelessness by getting them housed, often by subsidizing housing for a short period of time that enables them to move quickly out of homelessness and stabilize in permanent housing.



Housing Disability and Advocacy Program (HDAP)

Eligibility requirements:

- Meet the definition of chronically homeless or homelessness as or At risk of homelessness as defined by HUD in [24 CFR section 91.5](#)
- Have a long term disability (mental or physical) that may make them eligible to receive disability benefits
- Be prioritized as being the highest need

Services provided:

- Housing placement and temporary rent subsidy
 - Support with housing related expenses
 - Housing case management
- Assistance with Disability applications (SSI, SDI, RSDI, and Veterans Benefits)
- Advocacy
- Outreach

The General Assistance ERS is responsible for determining eligibility to HDAP and making the program referral or they can be referred by Coordinated Entry Sites. Services are contracted with Transitions Mental Health Association (TMHA)



Bringing Families Home (BFH)

Eligibility Requirements:

- Receiving child welfare services (FR or FM)
- Is Homeless or at imminent risk of becoming homeless

The Social Worker is responsible for determining a family's eligibility to BFH and making the program referral.

Services are contracted with Family Care Network Inc.



Bringing Families Home cont.

Available Services:

- Housing case management
- Housing related transportation assistance
- Housing placement assistance
- Temporary storage unit payment assistance
- Housing search related child care
- Assistance with move-in costs
- Temporary rental subsidy
- Credit repair assistance



Bringing Families Home cont.

Available Services cont.

- Housing Workshops: Tenancy Education, Budgeting, Understanding a Rental Agreement, etc.
- Motel voucher – case-by-case basis
- Referral to Longbranch Sombrilla apartments when available
- Referral to America's Job Centers of California (AJCC)
- Referral to Family Partner for additional individualized services



Housing Support Program (HSP)

Eligibility Requirements:

- At least one family member must be eligible to CalWORKs (only one person in the family needs to be eligible to CalWORKs for the entire family to be eligible to HSP)
- Meet the homeless definition defined by [24 CFR section 91.5](#) of:
 - Literally homeless; or
 - At imminent risk of becoming Homeless; or
 - At risk of homelessness

The ERS is responsible for determining eligibility to HSP and making the program referral. Services are contracted with Family Care Network Inc.



Housing Support Program (HSP) cont.

Available Services:

- Housing case management
- Housing related transportation assistance
- Housing placement assistance
- Temporary storage unit payment assistance
- Housing search related child care
- Assistance with move-in costs
- Temporary rental subsidy
- Credit repair assistance



Housing Support Program (HSP) cont.

Available Services cont.

- Housing Workshops: Tenancy Education, Budgeting, Understanding a Rental Agreement, etc.
- Motel voucher – case-by-case basis
- Priority placement for Transitions Food & Shelter – based off of medical need and unit availability
- Referral to Sombrilla apartments when available
- Referral to HSP set aside vouchers when available
- Referral to Family Partner for additional individualized services
- And more...



Thank you!

Questions?

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